September 15, 2022 Institutional Advancement Committee: 12:30 pm

9/15/2022 12:00:00 AM 12:30 PM



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VIRGINIA STATE UNIVERSITY BOARD OF VISITORS COMMITTEE ON INSTITUTIONAL ADVANCEMENT 12:30 P.M.; THURSDAY, SEPTEMBER 15, 2022

Gateway Dining & Event Center (on the campus of Virginia State University)

(No Public Comment Period Scheduled)

DRAFT AGENDA

ROLL CALL INVOCATION (Pastor Jasmyn Graham, Director of Campus Ministries) APPROVAL OF AGENDA APPROVAL OF PREVIOUS MEETING MINUTES (if any) Σ April 22, 2022 Committee Meeting REPORTS AND RECOMMENDATIONS Vice President for External Affairs o Getting to Know the Office of Institutional Advancement o Anatomy of a Gift o Corporate and Individual Engagement Strategy o 2022 Fiscal Year End Fundraising Dashboard o Alumni Update Mission Moment Asst. Vice President, Communications O Campus Branding Initiatives O Recent Media Successes Marketing Initiatives OTHER BUSINESS

All start and ending meeting times are approximate. Meetings may begin after the posted start time at the pleasure of the Board. The Board reserves the right to change its schedule as necessary.

ADJOURNMENT

IRGINIA STATE UNIVERSITY BOARD OF VISITORS COMMITTEE ON INSTITUTIONAL ADVANCEMENT 9:00 A.M.; FRIDAY, APRIL 22, 2022

Gateway Dining & Event Center (on the campus of Virginia State University)

(No Public Comment Period Scheduled)

DRAFT AGENDA (as of 4.7.22)

ROLL CALL INVOCATION (Pastor Graham) APPROVAL OF AGENDA APPROVAL OF PREVIOUS MEETING MINUTES (if any) • Minutes from the February 4, 2022 meeting REPORTS AND RECOMMENDATIONS Asst. Vice President, Government Relations o General Assembly Updates Budget Update VSU Day @ the General Assembly Massey Cancer Basketball Game Campus Visits Attorney General Miyares (Executive Speakers Series) Tom Barkin (Richmond Federal Reserve) Petersburg City School Board Meeting Northern Virginia Regional Commission Presidential Board of Advisors Asst. Vice President, Communications o VSU in the News Dr. Ceslav Ciobanu on the Ukraine Conflict Media Contact List

- VSU Online Degrees
- Hiring of the first Director of Diversity, Inclusion and Belonging Dr. A.C. Fowlkes
- **COACH Donation**
- Mental Health Walk

Committee on Institutional Advancement Friday, April 22, 2022 Page 2

- o VSU in the News (continued)
 - President Abdullah Appointed to the U.S. President's Board of Advisors on HBCUs
 - VSU Race Car at the Richmond VA Raceway
- Marketing Initiatives
 - Contract with Media Firm
 - Centralized Location for Marketing
 - Billboards, Ads, Social Media
 - Promo Video for VSU & Spanish Version
- - Approval Items
 - Resolution to Name the Academic Commons Building
 - Acknowledgement of the Alumna of the Year
 - o Information Items:
 - Fundraising Dashboard Review
 - FY22 Fundraising Activity Update
 - Measuring Success
 - Setting Individual and Team Metrics
 - Corporate and Individual Engagement Strategy
 - Alumni Update
 - CIAA Basketball Tournament Recap
 - Founder's Day Celebration Recap
 - Virtual Book Club
 - Oral History Project
 - Upcoming events
 - Mission Moment

OTHER BUSINESS

ADJOURNMENT

*All start times for committees are approximate. Meetings may begin after the posted start time as committee members are ready to proceed. The Board reserves the right to change its schedule as needed.

VIRGINIA STATE UNIVERSITY BOARD OF VISITORS INSTITUTIONAL ADVANCEMENT (IA) COMMITTEE DRAFT MEETING MINUTES Friday, April 22, 2022

CALL TO ORDER

Ms. Shavonne Gordon, Chair, called the meeting of the Institutional Advancement Committee to order at approximately 9:00 a.m. at the Gateway Dining and Event Center.

ROLL CALL

A quorum was present.

Committee Members Present:

Ms. Shavonne Gordon

Mr. Edward Owens

Ms. Thursa Crittenden

Ms. Pamela Currey

Dr. Christine Darden

Mr. Glenn Sessoms

Dr. Valerie Brown, Rector (ex-officio)

Ms. Brenda Stith-Finch; Chair, VSU Foundation

Administration Present:

Makola M. Abdullah, Ph.D., President

Dr. Donald Palm, Executive Vice President/Vice President/Provost

Kevin Davenport, Senior Vice President, Finance/Administration/CFO

Tonya Hall, Vice President for External Relations

Eldon Burton, Asst. Vice President/Director, Government Relations

Shawri King-Casey, Senior Advisor to President, IEEC

Dr. Gwendolyn Dandridge, Asst. Vice President/Director, Communications

Dr. Annie C. Redd, Special Asst. to President/Board Liaison

Maurion Edwards, CIO/Technology Services

Dr. Alexis Brooks-Walter, Associate Vice Provost, Enrollment Management

Regina Barnett-Tyler, Associate Vice Provost/Student Success & Engagement

Adrian Petway, Asst. Vice President, Budget & Finance

Legal Counsel Present:

Cynthia Norwood, Senior Assistant State Attorney General

Others Present:

Ri'Shawn Bassett, Office of Communications

Tasha Owens, Internal Audit

Others Present:

Yourdonus James, Director, Conference Services Pastor Graham, Director of Campus Ministries Malika Blume, President's Office Travis Edmonds, Technology Services Derrick Jennings, Technology Services

INVOCATION

The Chair invited Pastor Graham to offer the invocation.

APPROVAL OF AGENDA

The Committee approved the agenda by voice vote.

APPROVAL OF PREVIOUS MEETING MINUTES

The Committee approved the minutes from the February 4th meeting by voice vote.

PRESIDENT'S REMARKS

Due to the full agenda and time constraints, President Makola M. Abdullah simply stated greater happens here at VSU.

REPORTS AND RECOMMENDATIONS

Government Relations

Mr. Eldon Burton presented updates in the Government Relations area. Mr. Burton shared that February 28, 2022 was a notable day for VSU. On that day, Virginia College Affordability Network (VCAN) Scholars, leaders from the Student Government Association (SGA), Faculty, and Administrators met at the Capitol to attend VSU's Day at the Virginia General Assembly. After meeting with legislators, VSU was greeted by Del. Mike Cherry and Sen. Joe Morrisey in both chambers. During their remarks, Del. Cherry highlighted notable alumni from the institution (including Board member Dr. Christine Darden), and Sen. Morrissey acknowledged every student and administrator in attendance by name while sharing the importance of expanding our VCAN program.

On the same day, President Abdullah attended a Black History Month Celebration at the White House with U.S. President Joe Biden and Vice President Kamala Harris. Subsequently, President Biden's office announced that President Abdullah was appointed to serve on the U.S. President's Board of Advisors for White House Initiatives on Historically Black Colleges and Universities.

Later that evening, President Abdullah played in the 14th Annual Capitol Square Basketball Classic held in Richmond, VA. In this event, the Governor's team plays against the lobbyists, and the House and Senate compete against each other to raise money for cancer research.

On February 28th, VSU also hosted Petersburg Public Schools for their School Board meeting on campus in the Gateway Center. This was a fantastic opportunity for the students who attended to witness VSU deliver updates and learn more about being engaged in the civic process. VSU plans to host more local School Board and City Council Meetings here on campus and will continue to show that "Greater Community and Educational Partnerships Happen Here" at VSU.

Mr. Burton informed the Board that the General Assembly adjourned on March 12th without reaching an agreement on a biennial budget that will take effect on July 1st. There was a \$3 billion gap between the competing budgets in the House and Senate, primarily surrounding tax cuts. They are currently in recess after reconvening for a Special Session called to reconcile their broadly different spending proposals. They will likely release a finalized budget as we move closer to the "veto session" on April 27th.

On April 4th, members of the Northern Virginia Regional Commission (NVRC) visited the campus to discuss the potential for a VSU and NSU satellite campus in Northern Virginia. The NVRC is comprised of 13 local elected officials from various municipalities in Northern Virginia, and this was the first time that both administrations met with them in person. VSU alumna and Chair of the NVRC, Cydny Neville, recently published an op-ed highlighting the need for an HBCU presence in Northern Virginia. "It's not even just the institution itself... It's its presence and how that uplifts the community around it, and Northern Virginia will be better off with it." Neville stated.

Three of our federal legislators visited the local area to highlight projects that received federal funding and will impact VSU. Many of our students utilize the Ettrick Train Station, which received \$1 million to revitalize the station and the surrounding vicinity. VSU has already connected with the County to discuss how VSU can market and create more visibility for passengers commuting to and through the station. Two million (\$2M) were secured to support the Ashland to Petersburg Fall Line Trail, which connects seven localities in Central Virginia. The trail ends with a project connecting VSU with a pedestrian walkway in the City of Petersburg.

The final project announced was upgrades to the Petersburg Pharmaceutical Park. VSU is currently a part of the Advanced Pharmaceutical Cluster Growth Project. This Economic Development Administration grant proposal aims to develop and scale the Advanced Pharmaceutical Industry in the Richmond/Petersburg region. As VSU continues to enhance its economic development efforts, we will look to establish deeper partnerships with regional developers that will assist us in securing direct federal funding for future projects.

Communications

Dr. Gwendolyn Williams Dandridge presented updates from the VSU Office of Communications, which continues the work of ensuring that we meet Strategic Plan Priority Four by "defining the VSU Brand and telling our Story by effectively demonstrating and communicating the value of Virginia State University."

Dr. Dandridge shared some of the news stories and press releases that occurred since the Board meeting in February. The communications team has worked to keep the VSU name in the media in a positive light. Several VSU faculty and staff have been contacted by media as subject matter experts; for example, Dr. Ceslav Ciobanu, Dr. Wes Bellamy, and Dr. Zoe Spencer. The teams has continued to share other important events with good coverage; i.e., The VSU mental health walk; VSU students offering tax assistance; hiring of the first VSU Director of Diversity, Equity, and Belonging – Dr. A.C. Fowlkes; the sponsorship of Rajah Caruth, an HBCU student who drove the VSU car in the NASCAR race at the Richmond Raceway; and national coverage about Dr. Abdullah's appointment to the White House Advisory Board on HBCUs.

Dr. Dandridge shared information about the episode of Unsung featuring Das EFX filmed on the VSU campus; the episode aired on Sunday, April 10, 2022. VSU has erected a new entrance welcome sign/score board for softball on River Road, and work has begun on the mural along University Avenue. Other projects include redesigning the Trojan card as a keepsake for our students/employees, considering a marketing team to handle an advertising blitz to promote VSU in the fall of 2022, and new branding initiatives on campus.

Institutional Advancement & Alumni Relations

Ms. Tonya Hall presented updates on behalf of the offices of Institutional Advancement and Alumni Relations. According to the Voluntary Support of Education survey conducted in 2020-2021, voluntary support of higher education institutions in the United States increased by 6.9%. These findings are modest, given that support to VSU has risen by 25% despite the ongoing pandemic and inflation levels across the US. In addition, unrestricted contributions typically increased by 7.4% at other institutions of higher learning, while VSU can report that unrestricted contributions increased by 28%. Donor-advised funds have emerged as an increasingly significant donor category, one that we will begin to track as a separate category.

As we sprint through the fourth quarter, the Office of Institutional Advancement has already begun implementing a new strategy for Corporate and Foundation that will engage various constituents campuswide. We will also implement three fundraising strategies; All In for State: Day of Giving, Tuition Assistance Spring Mailing, and a targeted Text to Give, a campaign for students, as well as a Virtual Book Club and Oral History Project that will help us to identify, invite, inform, interest, involve and ultimately leveraging investment from newly identified VSU alums. Ms. Hall shared that the James Stegmaier Scholarship Fund which the Board established at its February 4, 2022 meeting has a current balance of \$7500.

Ms. Hall introduced Dr. Michael Rainey, President of the VSU National Alumni Association (NAA), who shared information on the overall NAA activities of its fifty-five chapters. The NAA supports the VSU through various means including alumni giving to fund scholarships and endowments, working with the Admissions Office to recruit top students, and community service in areas surrounding VSU. Dr. Rainey also announced the Alumna of the Year, 2022-2023, Ms. Holly Conrad Jackson.

Ms. Hall shared that the University has planned a groundbreaking ceremony for the new Academic Commons Building, which the Board is invited to attend at 11:00 a.m.

Chair Gordon presented two action items to the Committee. First, a resolution to name the Academic Commons Building after Founder Alfred W. Harris. Ms. Gordon asked for a motion to recommend approval of the naming to the full Board. The motion was made and carried by voice vote.

The National Alumni Association annually selects the Alumni of the Year but asks the Board of Visitors to formally acknowledge the recipient. Ms. Gordon asked for a motion to recommend acknowledgement to the full Board. The motion was made and carried by voice vote.

Economic Development Joint Venture

President Abdullah informed the Committee that the University is seeking to establish an economic development joint venture with a firm that exist in the Tri-Cities area. The President stated that he looks forward to feedback about the idea before he presents a proposal at the next committee meeting.

Adjournn

There being	no further busir	ess, the Chair ac	liourned the meeti	ng at ar	pproximately	/ 10:20 a.m.
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Approved:		
Chair	Date	



Getting to Know the Office of VSU Institutional Advancement



VIRGINIA STATE UNIVERSITY "Preeminence with Purpose"

Institutional Advancement Priorities
PRIORITY 4: DEFINE THE VSU BRAND AND TO TELL
OUR STORY

PRIORITY 5: DIVERSIFY FINANCIAL RESOURCES AND ENHANCE OPERATIONAL EFFECTIVENESS





What is Institutional Advancement?

Definition

- The strategic plan for getting ahead, of progressing. Applied to higher education, it's the overarching plan for moving an institution forward from where it is today to where it wants to be in the future.
- "External facing"
- > Historical Background
 - ➤ Kimom, the general and politician was the first to invest in higher education." Plato and Socrates were the first "higher education fundraisers."
 - ➤ Harvard University established the first formalized higher education advancement program.



What is Institutional Advancement?

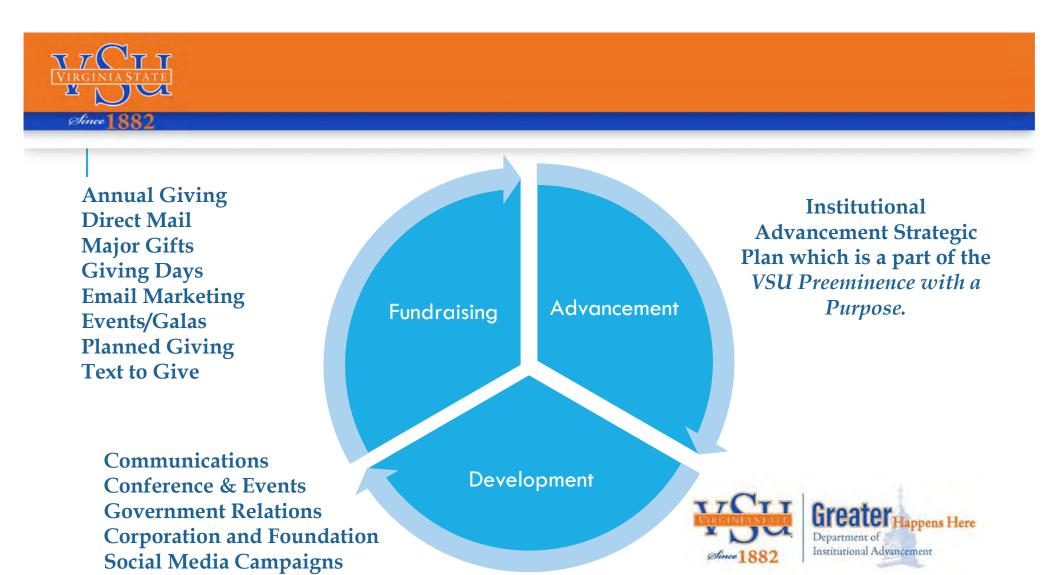
- > Areas of Institutional Advancement
 - > Alumni Relations
 - **Communications**
 - Conference and Event Services
 - Government Relations



Advancement vs Development vs Fundraising

Advancement	Development	Fundraising
Strategic Plan	Execution of the Strategic Plan	Methods (i.e. annual fund, major gifts, planned giving, capital campaign, etc.)









- > Be among the **first donors** to make leadership gifts
- ➤ Becomes **committed** to and **engaged** with advancement and/or campaign
- Represents the institution with passion and fluency
- ➤ **Identifies, engages, stewards** and, when appropriate **solicits** donors



Profile of an Individual Donor



"A" Connector

- Affinity
- Access
- Affluence

Industry

- Agriculture
- **Business**
- Engineering
- Pharmaceutical
- Hospitality Management
- Public Health
- Government/Political Science
- **STEAM**
- Other



Profile of Corporate Donor

"A" Connector

- ☐ Affinity
- Access
- Affluence

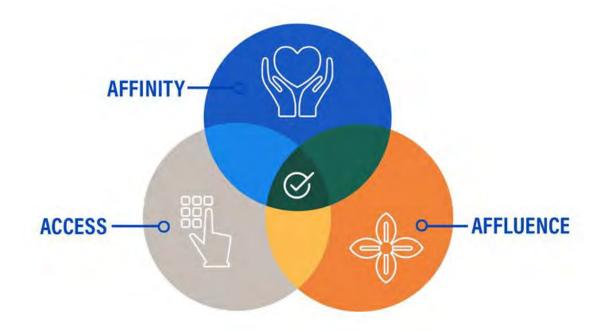
Industry

- Agriculture
- Business
- Engineering
- Pharmaceutical
- ☐ Hospitality Management
- ☐ Public Health
- ☐ Government/Political Science
- □ STEAM
- Other: ______





Best Case Scenario





"Anatomy of a Gift"



Case Study #1 Individual Partnership

William "Chip" Sawyer
Director of Corporate and Foundation
Relations

Case Study #2 Corporate Partnership

Dr. Gwen Dandridge
AVP for Communications
&
Eldon Burton
AVP for Government Relations

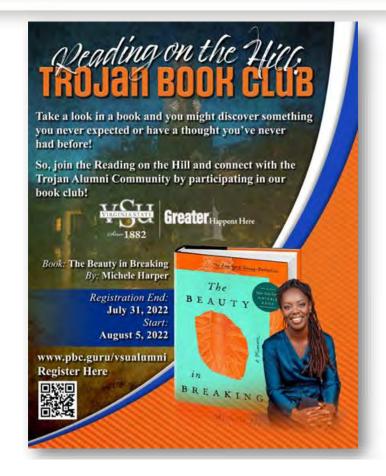






Virtual Book Club Update

- Overall page views since the launch on August 5th as been 490
- Overall likes and comments 12
- •29 people have signed up for the book club and are actively participating
- •We will be doing another marketing push to get more people signed up during Homecoming





Oral History Project Update

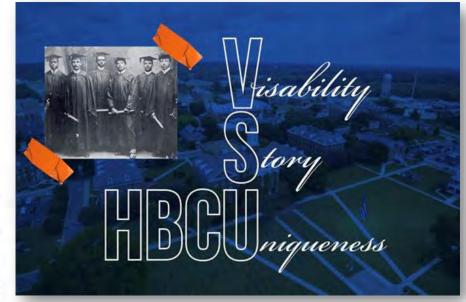
Marketing Period: 4/29/22-10/28/22

Respondents: 3,551

Recommendations: 98.3%

Total Stories: 2,543

	New	Verified
Emails	1,207	1,979
Home Addresses	502	2,987
Home Phone Numbers	2,550	985
Cell Phone Numbers	2,196	N/A





Something Greater On The Hill





https://www.vsu.edu/alumni-homecoming.php



Homecoming Match It Challenge



Beginning September 8th until
October 10th, all gifts will be
matched dollar-for-dollar by an
anonymous donor! Give to a newly
established, already established, or
any fund near and dear to your
heart. The power of alumni,
parents, friends, faculty, and staff
coming together makes
transformative experiences
possible.

*Undesignated gifts will be directed to the areas of greatest need at VSU.



The Greater Pathway Brick Campaign

Since 1882



Since 1882, VSU has been paving the path to "GREATER" student opportunities. Your participation in the campaign is an affordable way to support your beloved University. Your personalized brick will be placed in front of Foster Hall.

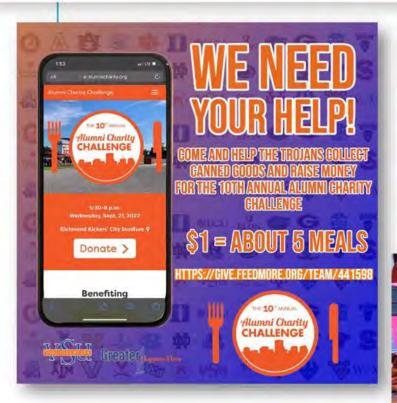
Each personalized brick can be purchased for \$200.

The campaign goes from September 12th to November 12th



ALUMNI ENGAGEMENT

Since 1882









FY22 Year End Dashboard

Since 1882

	FY 2022 - YTD		FY 2021 - YTD	
	Dollars	Donors	Dollars	Donors
CHARITABLE	<mark>\$4,753,448.52</mark>	1,978	\$3,797,444.94	3,084
ALUMNI	\$1,257,473.17	1,350	\$1,250,774.98	2253
ALUMNI ASSN	\$67,511.30	13	\$47,648.66	18
FACULTY/STAFF	\$139,461.50	100	\$160,188.74	128
CORP/FND/ORG	\$2,939,605.27*	136	\$1,727,645.45	120
FRIENDS	\$318,553.23	351	\$573,592.16	474
PARENTS	\$24,414.05	22	\$35,239.31	37
STUDENTS	\$6,430	6	\$2,355.64	54

Tuition Assistance Fund

FY22	FY21 – FINAL	FY20 - FINAL	FY19 - FINAL
\$557,549.16	\$477,530.10	\$389,922.36	\$349, 289.36



MISSION MOMENTS







Greater Happens Here

University Relations and Communications

Gwen Williams Dandridge
Assistant Vice President for Communications



Strategic Plan Priority 4

The VSU Brand

We will define the VSU Brand and tell our Story: effectively demonstrating and communicating the value of Virginia State University



Board of Visitors Updates

- I. Campus Branding Initiatives
- II. Recent Media Successes
- III. Marketing Initiatives

IV. Q & A/Comments





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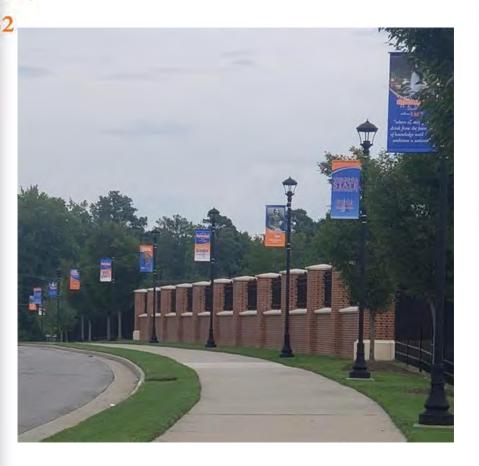


Campus Branding Initiative Entrance Rebranding



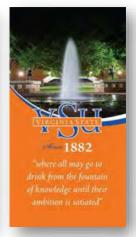


Campus Branding Initiative

















Campus Branding Initiative Entrance Rebranding





Campus Branding Initiative Entrance Rebranding







Campus Branding Initiative Entrance Rebranding





Campus Branding Initiative Entrance Rebranding





Campus Branding Initiative Commencement







Campus Branding Initiative Rogers Stadium Renovations





Board of Visitors Updates

- I. Campus Branding Initiatives
- II. Recent Media Successes

III. Marketing Initiatives

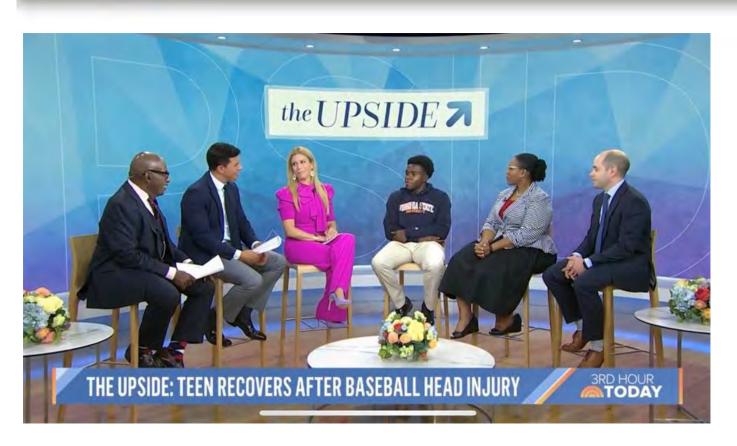
IV. Q & A/Comments





Recent Media Successes

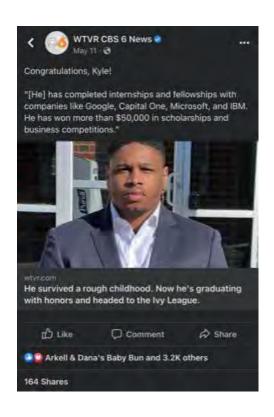
VSU Freshman Alex Dayle







Recent Media Successes VSU graduate Kyle Jacobs







Board of Visitors Updates

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Marketing Initiative RICHMOND Magazine Ad





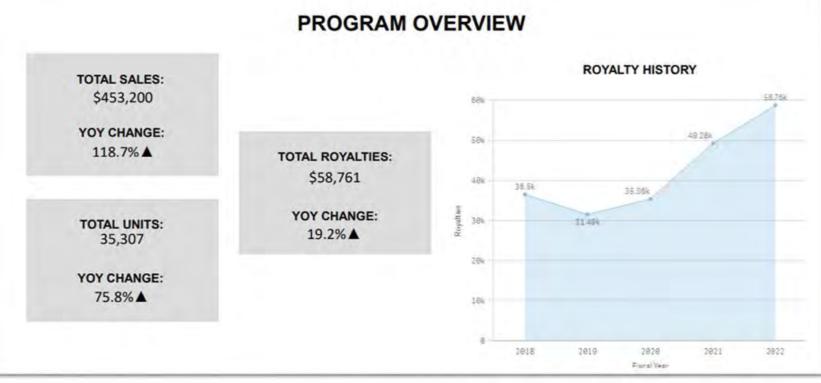
- Kohls
- Sam's Club
- Publix







Marketing Initiatives VSU Royalties





Marketing Initiatives

TROJANTIC

Travel





Marketing Initiatives Richmond International Airport





Marketing Initiatives Richmond International Airport







Greater Happens Here

Marketing Initiatives Ettrick Train Station

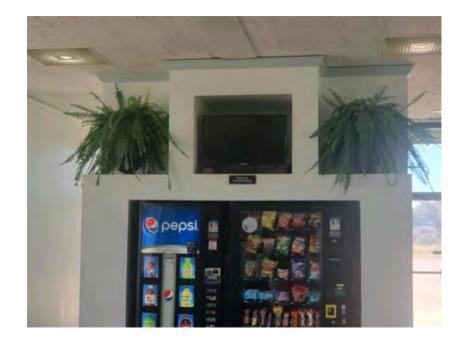






Marketing Initiatives Ettrick Train Station







Marketing Initiatives Petersburg Area Bus







Marketing Initiatives Radio Advertising

















Marketing Initiatives Interstate-95 Advertising



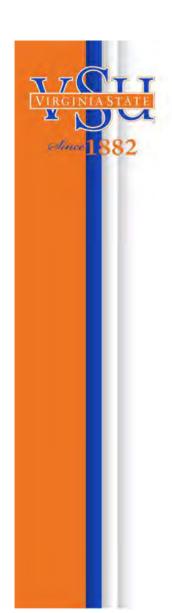


Marketing Initiatives Sports T-shirts



Petersburg
Hopewell
Dinwiddie
Thomas Dale





Marketing Initiatives TROJANTIC

Travel





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Greater Happens Here

University Relations and Communications

Gwen Williams Dandridge
Assistant Vice President for Communications



Strategic Plan Priority 4

The VSU Brand

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