

**VIRGINIA STATE UNIVERSITY BOARD OF VISITORS
FULL BOARD MEETING
Thursday, August 5, 2021**

*Gateway Dining & Event Center, Second floor salons
2804 S. Martin L. King, Jr. Blvd (on the campus of Virginia State University)*

DRAFT AGENDA

(as of 8.3.2021)

1:30 p.m.

FULL BOARD MEETING CONVENED

(No Public Comment Period Scheduled)

1:30 – 5:00 p.m.

- Rector Valerie K. Brown, Presiding
- Roll Call (*Dr. Christine Darden, Board Secretary*)
- Invocation (*Pastor Jasmyn Graham*)
- Approval of Agenda
- Rector’s Remarks
- President’s Remarks Dr. Makola M. Abdullah
- **CLOSED SESSION(S)**
 - Update on National Institute of Food & Agriculture (NIFA)
 - Discussion of the President’s Compensation Package
- **BOARD APPROVALS**
 - Full Board Meeting Minutes, April 23, 2021
 - Resolution to approve Naming a Classroom in the ROTC Building in honor of Dr. McKee
- **Reports and Updates**
 - Campus Reopening/Covid-19 Update Dr. Donald Palm
Provost/Senior VP, Academic & Student Affairs
 - Enrollment Management Dr. Alexis Brooks-Walter
Asst. Vice Provost, Enrollment Mgmt. & Academic Success
 - Capital Outlay Projects Ms. Jane Harris
Asst. Vice President, Facilities/Capital Outlay
- Legal Counsel Update (if any)
- Announcements
- Adjournment

8.1.2021

**VIRGINIA STATE UNIVERSITY BOARD OF VISITORS
DRAFT FULL BOARD MEETING MINUTES
April 23, 2021**

*The Full Board Meeting was held on the 2nd floor of the Gateway Dining Events Center
Salon A, on the campus of Virginia State University*

CALL TO ORDER

Mr. Huron Winstead, Rector, called the meeting of the Virginia State University (VSU) Board of Visitors (Board) to order at approximately 12:30 p.m.

ROLL CALL

A quorum was present.

Board Members Present:

Mr. Huron F. Winstead, Rector
Mr. Charlie W. Hill, Vice Rector (*electronic communication*)
Ms. Thursa Crittenden, Secretary (*electronic communication*)
Dr. Valerie Brown
Ms. Pamela A. Currey
Dr. Christine M. Darden
Mr. Michael Flemming
Ms. Shavonne Gordon
Mr. Raul Herrera (*electronic communication*)
Mr. William L. Murray
Mr. Xavier Richardson (*electronic communication*)
Mr. Glenn Sessoms (*electronic communication*)
Mr. James J.L. Stegmaier (*absent*)
Mr. Wayne Turnage
Mr. Gregory Whirley
Dr. Ceslav Ciobanu, Faculty Representative to the Board
Mr. Kameron K. Gray, Student Representative to the Board (*electronic communication*)

Administration Present:

Dr. Makola M. Abdullah, President
Dr. Donald Palm, Provost/Senior Vice President for Academic Affairs
Kevin Davenport, Vice President for Finance & Administration/CFO
Hubert D. Harris, Chief of Staff
Tonya Hall, Vice President for External Relations
Regina Barnett-Tyler, Interim Associate Vice President for Student Success and Engagement
Rodney Hall, Assistant Vice President, Enrollment Management
Sheila Alves, Chief Audit Executive, Internal Audit
Dr. Gwendolyn Dandridge, Director of Communications
Eldon Burton, Director of Government Relations
Dr. Annie C. Redd, Special Assistant to the President/Board Liaison
Dr. Tia Minnis, Associate Vice Provost/Executive Dir., Office of Planning & Effectiveness

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Legal Counsel Present:

Deborah A. Love, Senior Assistant Attorney General and Chief, Education Section

Other Attendees:

Brenda Stith-Finch, Chair, VSU Foundation Board

Travis Edmonds, Information Technology Services

Yourdonus James, Office of Conference Services

Monica Brown, Chair of Staff Senate

Dr. Danika Clemmons, Director, Student Health Center

OPENING REMARKS

Rector Winstead invited Mr. Rodney Hall to offer the invocation.

APPROVAL OF AGENDA

The Board approved the agenda by roll call vote.

The following Board members participated by electronic means from remote locations identified below. The Board members participated by Cisco WebEx virtual meeting.

- Mr. Hill located in Hampton, VA; unable to attend due to health reasons.
- Ms. Crittenden located in Suffolk, VA; unable to attend due to health/caregiving reasons.
- Mr. Herrera located in Burke, VA; unable to attend due to reasons related to health and caregiving responsibilities.
- Mr. Richardson located in Fredericksburg, VA; unable to attend due to business and professional reasons relative to corporate policy.
- Mr. Glenn Sessoms, West Cordova, TN; unable to attend due to health reasons.

RECTOR'S REMARKS

Rector Winstead thanked the Board members for their attendance and thanked the committees and chairs for their work. The Rector invited President Abdullah to give remarks.

PRESIDENT'S REMARKS

President Abdullah thanked the Board members for attending the meeting and for their service to the University. The President presented university highlights which included updates re: the status of COVID-19 on campus, community COVID-19 vaccinations, and projected enrollment. The President shared recent developments such as VSU receiving \$1 million STEM grant, hosting the first democratic gubernatorial debate, renaming of 4 campus buildings, and receiving recognition in accelerating student learning by diversifying the teaching profession. President Abdullah also acknowledged Dr. Ceslav Ciobanu and Mr. Kameron Gray who were both re-elected to their respective leadership roles in the Faculty Senate and Student Government Association.

FULL BOARD MEETING MINUTES

APRIL 23, 2021

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BOARD APPROVALS

(Recommendations for approval to the full Board that come from Board committees do not require a second)

Action on the minutes of the February 5, 2021 Full Board Meeting with one revision to reflect that Visitor Whirley was not present for the vote taken to approve the motion from the Personnel, Compensation & Governance Committee to move forward in developing a board matrix (Approved). The motion was properly seconded and passed by roll call vote. James Stegmaier was not present for the vote.

Action on the proposed Board Meeting Schedule, 2021-2022 (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the reaffirmation of Board Documents: Bylaws, Code of Ethics, Statement of Governance, FOIA Rights and Responsibilities (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution for approval of the Proposed Operating Budget for 2021-2022 (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Establishment of a Facilities, Finance and Audit Sub-committee on Investment Opportunities (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution for approval of Unfunded Scholarships for 2021-2022 (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution for approval of the 2022-2028 Six Year Capital Outlay Plan (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution for approval of the Internal Audit Plan (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution for approval of the Internal Audit Charter (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Candidates for Promotion and Tenure (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Approved for Promotion & Tenure

- College of Agriculture
 - Dr. Rafat Siddiqui, Tenure and Promotion to Professor
 - Dr. Laban Rutto, Promotion to Professor
 - Dr. Chyer Kim, Tenure and Promotion to Associate Professor

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Approved for Promotion & Tenure (continued)

- College of Natural and Health Sciences
Dr. Juanita Sharpe (Associate Professor) - Tenure
- College of Engineering and Technology
Dr. Jahangir Ansari, Promotion to Full Professor
Dr. Benedict Uzochukwu, Promotion to Full Professor
Dr. Peng Cheng, Tenure and Promotion to Associate Professor
- College of Humanities and Social Sciences
Dr. Kawachi Clemons, Tenure and Promotion to Full Professor
- Reginald F. Lewis College of Business
Dr. Aurelia Donald, Tenure and Promotion to

Action on the Candidate(s) for Sabbatical Leave (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Approved for Sabbatical Leave

- Dr. Xianfa Xie, Professor of Biology in the College of Natural and Health Sciences

Action on Recommendations for Professor Emeritus (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Approved for Professor Emeritus

- Dr. Krishan Agrawal, Department of Mathematics
- Dr. Maxine Sample, Department of Languages and Literature
- Dr. Linda Person, Department of Health, Physical Ed. & Recreation
- Dr. Freddy Thomas, Department of Languages and Literature
- Dr. Gerald Burton, Department of Mathematics
- Dr. Donna Crawford, Department of Languages and Literature
- Dr. Lillie Bailey, Department of Languages and Literature

Action on the Resolutions for approval of Honorary Doctorate (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Approved for Honorary Doctorate Degrees

- Harry E. Black
- Luke Torian
- Roslyn Tyler
- Benjamin Crump
- Jona McKee
- Porcher Taylor
- Gladys West

FULL BOARD MEETING MINUTES

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Action on the Education M.Ed. Online Program (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

Action on the Resolution honoring Mr. DeAndrea Neal (Approved). The motion passed by roll call vote. James Stegmaier was not present for the vote.

COMMITTEE REPORTS

Executive Committee

Rector Winstead tabled approval of the Executive Committee minutes from March 18, 2021 until the next committee meeting. The Rector provided a recap of the March 18th Executive Committee meeting: The Executive Committee did not accept the original slate as presented by the Vice Rector. The Executive Committee reviewed all nominations, developed an alternative slate, and voted to recommend that slate to the full Board. At the request of Vice Rector Hill, the Rector presented the slate of officers as recommended by the Executive Committee to the full Board for approval. The motion to accept the slate was properly seconded and passed with a roll call vote. James Stegmaier and Xavier Richardson were not present for the vote.

The Rector then called for nominations from the floor. Nominations were offered by Vice Rector Hill for the positions of Rector - James Stegmaier, Vice Rector – Valerie Brown, and Chair of the Facilities, Finance & Audit (FFA) Committee - Gregory Whirley. The Rector conducted a roll call vote for the positions with nominations from the floor: for Rector: Valerie Brown-11, James Stegmaier-2; and for Chair, FFA Committee: James Stegmaier-11, Gregory Whirley-2. Since Valerie Brown was voted as Rector-Elect, her nomination for Vice Rector was of no consequence. James Stegmaier and Xavier Richardson were not present for the vote.

The Rector announced the nominees for the remaining positions of vice rector, secretary, committee chairs, and foundation liaisons and called for a motion to accept the slate of nominees as submitted by the Executive Committee. The motion was made and properly seconded and passed by roll call vote. James Stegmaier and Xavier Richardson were not present for the vote.

Rector Winstead congratulated the new Board officers, committee chairs, and foundation liaisons for July 1, 2021- June 30, 2023:

- Rector - Valerie Brown
- Vice Rector - Glenn Sessoms
- Secretary - Christine Darden
- Chair, Academic & Student Affairs – Pamela Currey
- Chair, Facilities, Finance & Audit – James Stegmaier
- Chair, Institutional Advancement – Shavonne Gordon
- Chair, Personnel, Compensation & Governance – Raul Herrera
- Liaison to the VSU Foundation – Gregory Whirley
- Liaison to the Real Estate Foundation – William Murray

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Facilities, Finance & Audit Committee

On behalf of the Committee, Dr. Valerie Brown, Chair, presented resolutions for approval of the Proposed Operating Budget for 2021-2022, Unfunded Scholarships for 2021-2022, 2022-2028 Six Year Capital Outlay Plan, Audit Plan, and the Audit Charter. Dr. Brown also presented a recommendation from the committee for the Vice President for Finance & Administration/CFO to establish a Sub-committee on Investment Opportunities. Dr. Brown provided a summary of the reports from the Division of Finance, Internal Audit, and Technology Services which were presented at the April 22nd committee meeting. Rector Winstead called for a closed session to conduct the Board's Annual Meeting with the Chief Audit Executive.

CLOSED SESSION

The Board convened a closed session at 2:01 p.m. pursuant to § 2.2-3711 (A)(1) and § 2.2-3711(A)(8) of the Code of Virginia involving the discussion of personnel matters and consultation with legal counsel regarding specific legal matters requiring provision of legal advice. More specifically, discussion as per the Audit Charter with the Internal Auditor. The motion called for Shelia Alves, Chief Audit Executive, Malika Blume, Internal Audit; and Deb Love, Senior Assistant Attorney General, Chief, Education Section to attend the closed meeting because (1) their presence in the closed meeting is deemed necessary; and/or (2) their presence will aid the Board in its consideration of this matter.

The Board re-convened in open session at 2:35 p.m. with a roll call vote that the Committee discussed or considered only those public business matters lawfully exempted from open meeting requirements under the Virginia Freedom of Information Act and only such public business matters as were identified in the motions by which the closed meeting was convened.

Academic & Student Affairs Committee

On behalf of the Committee, Ms. Pamela Currey, Chair, presented candidates for promotion and tenure, sabbatical leave, honorary doctorate degrees, and professor emeritus for approval to the full Board. Ms. Currey also presented resolutions for approval of the online Master's degree of Education and a resolution honoring Mr. DeAndrea Neal, a VSU employee in the Division of Student Success and Engagement who passed in 2021. Ms. Currey provided a summary of the reports from Enrollment Management, Division of Academic & Student Affairs, and the Department of Police & Public Safety which were presented at the April 22nd committee meeting.

The Chair called on the Faculty and Student representatives to offer remarks. Dr. Ceslav Ciobanu offered remarks on behalf of the Faculty Senate. Mr. Kameron Gray gave updates on behalf of the Student Government Association (SGA) including leading student concerns and a summary of SGA activities and community service on and off campus. The Chair also invited Ms. Monica Brown, Chair, to give remarks on behalf of the Staff Senate. President Abdullah expressed his thanks and appreciation to each chair/president for their leadership in their respective constituencies.

Institutional Advancement Committee

On behalf of the Committee, Mr. Xavier Richardson, Chair, presented resolutions for approval to the full board: Resolution to confirm naming of Dominion Energy Summer Bridge Program, and the Resolution to rename campus buildings (formerly named Byrd Hall, Eggleston Hall, Trinkle Hall, and Vawter Hall). Mr. Richardson provided a summary of the reports from Sponsored Programs, Government Relations,

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Office of Communications, and the Office of Institutional Advancement which were presented at the April 23rd committee meeting.

Personnel, Compensation & Governance Committee

On behalf of the Committee, Mr. Glenn Sessoms, Chair, presented a resolution for approval of the VSU Early Retirement Plan to the full board. Ms. Crittenden gave an update on the board matrix which the committee is working on for presentation at the Board’s August Retreat.

The Rector called for the Board to go into closed session for discussion of the President’s Performance Evaluation.

CLOSED SESSION

The Board convened a closed session at 4:11 p.m. pursuant to § 2.2-3711 (A)(1) Code of Virginia involving the discussion of personnel matters specifically, discussion of the President’s Performance Evaluation for 2020-2021. The motion called for Dr. Makola M. Abdullah, President; Dr. Annie C. Redd, Special Assistant to the President/Board Liaison; and Deb Love, Senior Assistant Attorney General, Chief, Education Section, to attend the closed meeting because (1) their presence in the closed meeting is deemed necessary; and/or (2) their presence will aid the Board in its consideration of this matter.

The Board re-convened in open session at 5:47 p.m. with a roll call vote that the Committee discussed or considered only those public business matters lawfully exempted from open meeting requirements under the Virginia Freedom of Information Act and only such public business matters as were identified in the motions by which the closed meeting was convened.

REPORT OF AFFILIATED FOUNDATIONS

No Report(s)

LEGAL COUNSEL UPDATE

None

ANNOUNCEMENTS

Dr. Valerie Brown expressed thanks to Rector Winstead in recognition that the April 23rd meeting is his last Full Board meeting as Rector and a member of the Board of Visitors. Ms. Crittenden added that this is her last meeting as the Board Secretary, and she plans to do whatever she can to assist the new Board Secretary.

PUBLIC COMMENT

The Rector opened the floor for public comment.

ADJOURNMENT

There being no other business, the Rector adjourned the meeting at approximately 6:00 p.m.

Valerie K. Brown, Rector

Christine M. Darden, Secretary

Date

Date



Greater Happens Here

Fall 2021 Update

Makola M. Abdullah, Ph.D.





Greater Happens Here

Biggest Challenges

COVID-19

Fall Enrollment

USDA- NIFA

Biggest Opportunities

Funding Update

Future Funding/Political Support

The VSU Story

Charge for the Semester





Greater Happens Here

Fall 2021

BIGGEST CHALLENGES



Greater Happens Here

COVID-19



Fall 2021
VIRGINIA STATE UNIVERSITY

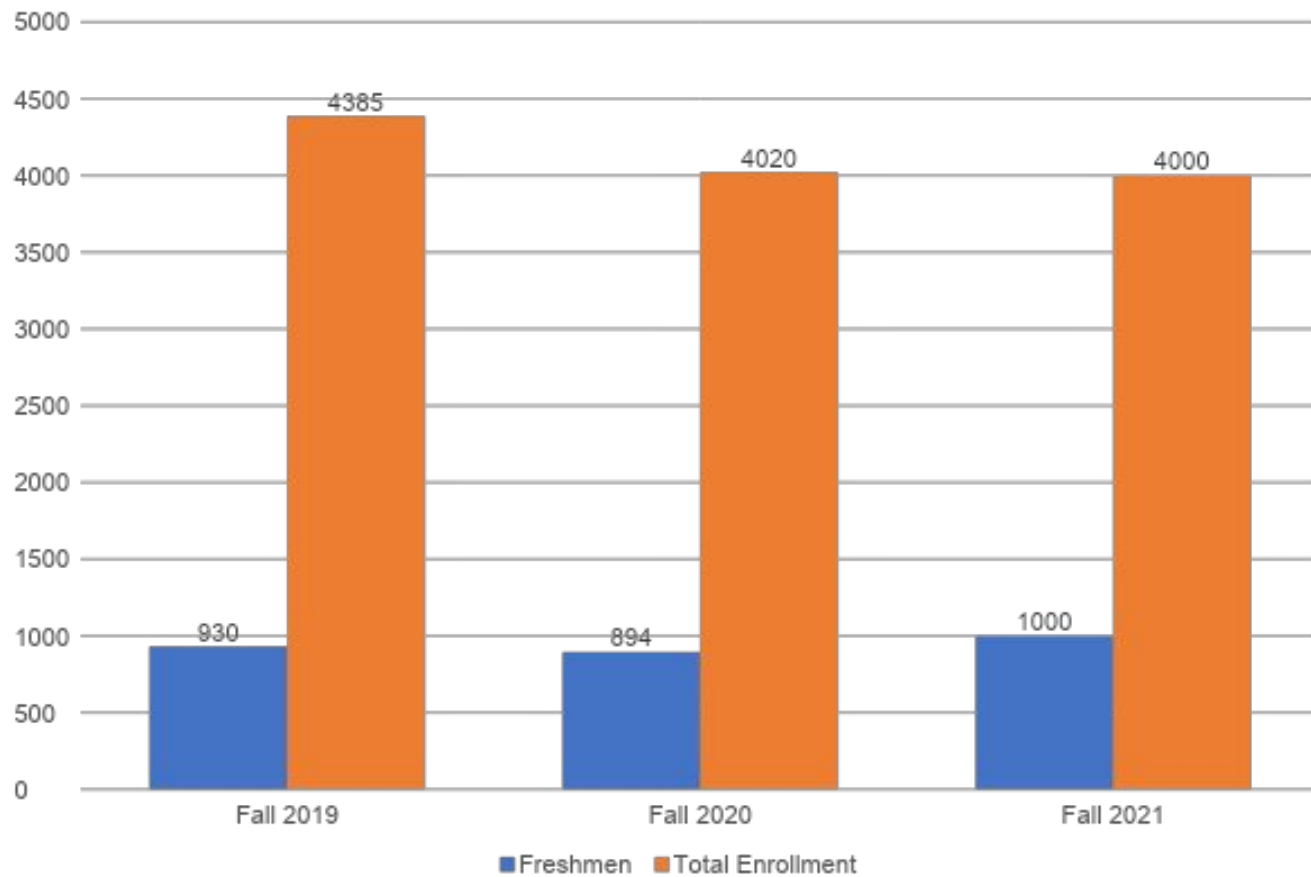
**RETURN TO ON-CAMPUS
LIVING, LEARNING, AND WORKING**

VSU To Return to Fully In-Person Fall 2021





Fall Enrollment





Greater Happens Here

Fall 2021

**BIGGEST
OPPORTUNITIES**



| Current Funding Situation (All dollar Amounts are estimated) | | |
|--|----------------|----------------|
| | Before | After |
| <i>Current State Capital Funding</i> | \$0 | \$211M |
| <i>Current State Operational Funding</i> | \$45M | \$55M |
| <i>Current Covid Federal Funding Available</i> | \$10M | \$40M |
| Current Auxiliary Reserves | \$25M | \$50M |
| Current E&G Reserves | \$2M | \$3M |
| Fundraising from Last Year | \$2.5M | \$33.7M |
| Alumni Fundraising from Last Year* | \$1.05M | \$1.24M |

**2021 Amounts are estimates



Greater Happens Here

| Future Funding Situation/Political Support | |
|--|------------------------|
| SOURCE | ESTIMATE |
| <i>Future State Capital Funding Request</i> | |
| <i>Future State Operational Funding</i> | |
| Virginia HBCU Request (Gov. Wilder) | |
| Virginia HigherED Request (Council of Presidents) | \$100 Million + |
| HBCU Ignite (1890s, Congress and White House) | Billions |
| Fundraising (Corporate and Anonymous Donors) | Millions |
| Alumni Fundraising | Millions |



Greater Happens Here

THE VSU STORY. Successfully communicating the value of VSU

- John Mercer Langston Institute
- Public Health Institute
- Community Policing Taskforce
- Mass Vaccination Clinic
- Nations First HBCU History Course
- VSU Center for Entrepreneurship
- Virginia College Affordability Network
- Host of Gubernatorial Debate
- Paid Student Balances





Greater Happens Here

THE VSU STORY:
Successfully
communicated the
value of VSU

 The Washington Post

Public HBCUs see record investments, but gaps remain

3 days ago



 The Chronicle of Higher Educati...

Colleges Are Using Federal Money to Wipe Away Unpaid Student ...

4 days ago



 Black Enterprise

Congressman David Scott Introduces Legislation Making Scholarships For...

3 weeks ago



 Virginia Mercury

US House Ag leader seeks permanent scholarship funding for 1890 ...

1 month ago





Greater Happens Here

Fall 2021

Charge to VSU Family



Greater Happens Here

The future can be whatever we want it to be

PREEMINENCE WITH PURPOSE
The VSU Strategic Plan



Greater Happens Here

Fall 2021 Update

Questions and Answers





USDA National Institute of Food and Agriculture (NIFA)

\$5.6M federal dollars, \$7.1M state dollars

Problem:

- State matching funds spent on agriculture related costs that did not meet federal guidelines
- Created a liability with USDA-NIFA

Beginning Timeline

- Prior to 2014 and After 2016

Cause:

- lack of coordination, internal controls and expertise





Greater Happens Here

Corrections

- Reorganization, those who have the expertise are making the appropriate decisions
- Improved knowledge

Liability Total

- \$6.5M

Solution:

- We own it
- We pay it
- We Continue providing “GREATER”

**VIRGINIA STATE UNIVERSITY BOARD OF VISITORS
RESOLUTION TO NAME A CLASSROOM IN JESSE BOLLING HALL IN HONOR OF
DR. JONA MCKEE**

WHEREAS, the Board of Visitors, may find it necessary to modify how gifts are solicited and recognized; according to Policy 4010 Governing the Acceptance, Recording and Naming of Gifts; and

WHEREAS, Dr. Jona McKee served as the First Graduate of Virginia State University to return as Professor of Military Science, he increased the program's enrollment by over 100% and commissioning more than 260 officers of which 28 were Distinguished Military Graduates; and

WHEREAS, Dr. Jona McKee, served in the Office of the Inspector General, First U.S. Army, Fort Meade, Maryland; Chief Exchange Operations Branch, Service Support division, Logistics Career Department, Quartermaster Center and School, Fort Lee, and Deputy Director of Security, Plans and Operations, Saigon Support Command, 1st Logistics Command, Republic of Vietnam; and

WHEREAS, Dr. Jona McKee has helped raise more than \$1 million for Virginia State University programs. He founded the VSU Athletic Boosters Club in 1963 and served as its president for 41 years. He purchased the Athletic Club's first clubhouse and played a significant role in fundraising to purchase the second; and

WHEREAS, Dr. Jona McKee founded the VSU Athletic Hall of Fame in 1980 and has served on the Board of the VSU Athletic Club as Honorary Chairman and member of the Athletic Hall and Wall of Fame Committee. He also designed the iconic Athletic Hall of Fame ring; and

WHEREAS, Dr. Jona McKee is a Distinguished Military Graduate from Virginia State College (now University); and

WHEREAS, Mr. Eddie N. Moore, Jr. recommends naming a classroom in Jesse Bolling Hall in honor of Dr. Jona McKee; and

WHEREAS, Mr. Eddie N. Moore, Jr. and Dr. Makola M. Abdullah have made a gift of \$10,000 to name the classroom; and

WHEREAS, the Donors agree to pay all costs associated with purchasing and affixing Naming signage which is separate and above the Gift.

WHEREAS, § 23.1-2705 of the *Code of Virginia* states that “[t]he board may take, hold, receive, and enjoy any gift, grant, devise, or bequest to the board or to or for the benefit of the University. Any such gift, grant, devise, or bequest shall be used for the purposes designated by the donor, or if no purposes are so designated, for the general purposes of the board.”

THEREFORE, BE IT RESOLVED, on this 5th day of August, 2021, the Board of Visitors of Virginia State University confirms the naming of a classroom in Jesse Bolling Hall in honor of Dr. Jona McKee.

Valerie K. Brown, Rector

Dr. Christine Darden, Secretary

Date

Date



VSU Fall 2021 Reopening Plan





VSU Reopening Plan



VSU Fall FORWARD 2021

Know your Status

Mandatory Testing

1



- ✓ Census Testing upon Re-entry
- ✓ Twice weekly testing for Non-Vaccinated
- ✓ Monthly or surveillance for Vaccinated

Know our Status

2

Vaccination Promotion/Incentive Strategy

- ✓ Secure Portal to self report status (MCS)
- ✓ Vaccination equals exemption from weekly testing
- ✓ Increases access to congregate social events, free concerts, drawings, monetary awards, and other items

Health and Wellness

Mental Health Awareness and Support

Health and Wellness Model

4

Vaccination Clinics

3



- ✓ Monthly Starting in August (70-100%)





Shared Responsibility

University COVID Response Team

- Ground Zero

Reopening Task Force Committee

- Comprehensive and diverse representation of the Internal VSU Community

COVID Care Team

External Partners





COVID-19 Response Team Charge

1. Efficiently address all COVID-19 safety issues and concerns;
2. Monitor the University COVID-19 Dashboard to make informed decisions for the Campus Community;
3. Provide recommendations to the Presidents Executive Committee to resolve major COVID-19 safety issues and concerns;
4. Review and refine established policies and procedures to protect the Campus Community against COVID-19;
5. Coordinate weekly COVID-19 projects and initiatives;
6. Communicate information internally and externally on behalf of the University.





VSU's Approach

Aligns with the CDC key prevention strategies for IHE with a mixed population.

- ✓ Testing for COVID-19
- ✓ Maintaining healthy environments (increased ventilation and cleaning)
- ✓ Offering and promoting vaccination
- ✓ Mandatory Mask etiquette
- ✓ Handwashing and respiratory etiquette
- ✓ Contact tracing in combination with isolation and quarantine
- ✓ Maintaining healthy operations (communications, supportive policies and health equity)
- ✓ Consistent and correct use of masks
- ✓ Physical distancing



VSU FALL 2021

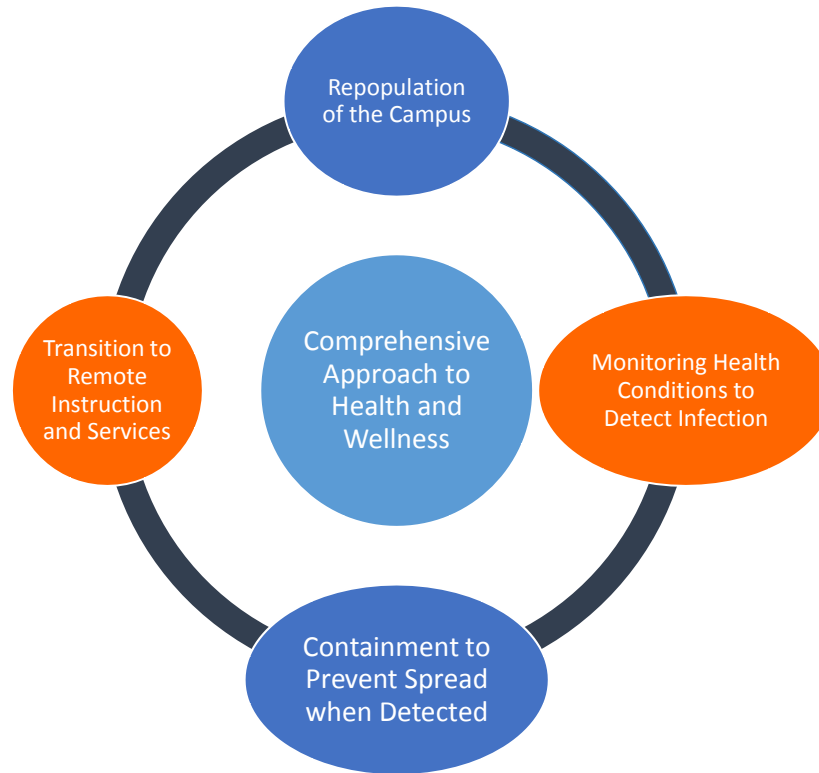
A Trojan Commitment



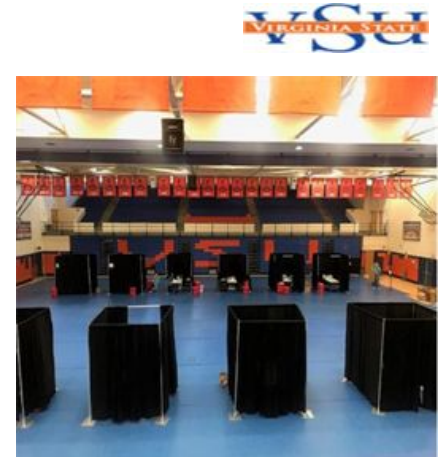
Vaccination Clinics*



Continuity of Care
Isolation & Quarantine Space



Greater Happens Here!



Entry Testing



Surveillance Testing

“The Virginia State University Spring 2021 Reopening Plan was reviewed by the State Council of Higher Education and was found to be compliant in containing the required components of the ‘Higher Education Reopening Guidance,’ which was developed in consultation with the Virginia Department of Health.”



Facilities

- PPE
- Welcome Kits
- Full time custodial staff for Student Health Services
- Electrostatic Sprayers (on demand)
- Disinfect and professionally clean between classes
- Building & Infrastructure
 - Increased Filtration / Ventilation / Humidity Control
 - Replaced 311 Window AC Units with Ionization Devices
 - Retrofitted 154 Window AC Units with Ionization Devices
 - HEPA Purifiers
 - Dry Hydrogen Peroxide (DHP) Disinfecting Systems





Repopulation of the Campus

- Continued Aggressive COVID-19 Education Campaign
- Move-in appointments coordinated around Student Testing
 - Student Health
 - Counseling Center
 - Student Housing
 - Student Success & Engagement
- Expectations set for return of Faculty & Staff
- COVID Care Team on Standby for Positive Cases





Preparation for Reopening

- Held Town Hall Meetings
 - Students / Parents
 - Faculty / Staff
- Distributed PPE
- Identified /Established Testing Procedures
 - Rapid /PCR
- Established Capacity to Isolate Students
- Options for Faculty, Staff & Students Preexisting Conditions
- Increased Health Center Staffing





Monitor Health Conditions to Detect Infection

- Daily health screening questions and/or other health monitoring
- Thermo-Screening Kiosk
- Reinforce Cleaning / Sanitizing Standards & Protocols
- Surveillance Testing for Faculty, Staff & Students
- Vaccine –Vaccine Administration Management System (VAMS)
- Contact Tracing – CovidWise APP



Certification





Containment

- Isolation/Quarantine – Byrd/Whiting Hall
- Trace contacts
- Adequate space & meal service
- Counseling and Medical Care for Isolated Student





Fall 2021 Calendar

| Event | Date |
|---------------------|--|
| Student Testing | August 13 th – 21 st |
| Classes Start | August 23, 2021 |
| Fall Break | October 11-12, 2021 |
| Last Day of Classes | November 30, 2021 |
| Final Exams End | December 7, 2021 |
| Spring Commencement | December 18, 2021 |





Questions ?





Division of Academic & Student Affairs

Board of Visitors Meeting

Dr. Donald E. Palm

Sr. Vice President for Academic & Student Affairs/Provost

Dr. Alexis Brooks-Walter

Interim Assistant Vice Provost for Enrollment Management



Academic Center for Excellence

Advisement



Strategic Learning





Admissions

Orientation

VCAN

Virginia College Affordability Network





Admissions

Graduate



Undergraduate



Transfer





Financial Aid





Enrollment Management

Strategic Enrollment Management



- **PRIORITY 1: INCREASE STUDENT OPPORTUNITY AND ACCESS TO HIGHER EDUCATION**
 - *1.2 Implement a comprehensive enrollment, marketing and management plan to attract, recruit, retain and reclaim students and increase the enrollment yield*
 - *1.3 Establish a diverse and inclusive learning environment*
 - *1.4 Implement a university-wide comprehensive student academic success plan*

- **PRIORITY 2: SUSTAIN ACADEMIC EXCELLENCE**
 - *2.2 Pursue and implement innovative and non-traditional instructional program methods and content delivery*

- **PRIORITY 3: PROVIDE A TRANSFORMATIVE VSU STUDENT EXPERIENCE THAT SUPPORTS THE HOLISTIC DEVELOPMENT OF STUDENTS**
 - *3.2 Implement an inclusive student financial support and advisement infrastructure*



Enrollment Report

| | 7/29/2019 | 7/27/2020 | 7/26/2021 |
|-----------------|------------------|------------------|------------------|
| | Fall 2019 | Fall 2020 | Fall 2021 |
| Freshmen | | | |
| Admits | 7384 | 8155 | 6031 |
| Engaged | 1995 | 2450 | 1628 |
| Deposits | 1112 | 1163 | 941 |
| Transfer | | | |
| Admits | 343 | 247 | 341 |
| Engaged | 267 | 182 | 240 |
| Deposits | 167 | 116 | 184 |



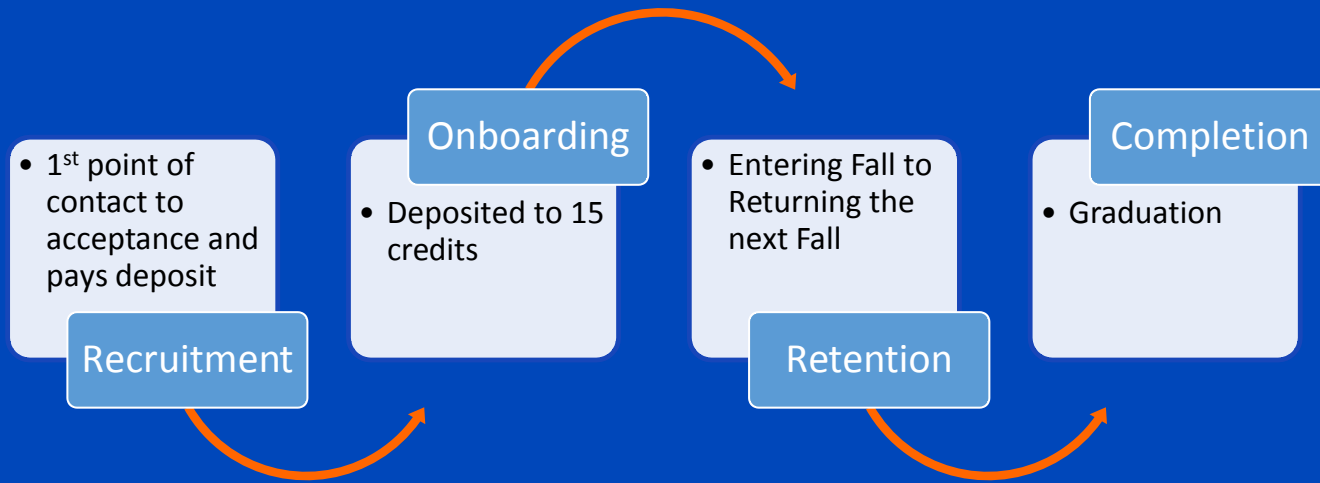
Enrollment Report

| | 7/29/2019 | 7/27/2020 | 7/26/2021 |
|-----------------|-----------|-----------|-----------|
| | Fall 2019 | Fall 2020 | Fall 2021 |
| Graduate | | | |
| Applications | 593 | 460 | 516 |
| Admits | 146 | 126 | 140 |



Enrollment Management Plan

- Provide every applicant with the information, access to resources, and opportunities essential to success at VSU
- Create a clear, cohesive and comprehensive onboarding process for new students that will provide them with a clear plan for graduation.
- Increase retention, enrollment, graduation rates per strategic plan.



Recruitment

| Goal | Target Population | Strategies |
|---|--|--|
| Increase the diversity of the student body | Latinx population International students Military Non-traditional | Targeted Recruitment Partnership with companies who have recruiting services and methods have a large global reach Re-establish Fort Lee Office |
| Increase number of freshmen who enroll at VSU | Applicants | Adapt a customer relationship management (CRM) system that can execute direct communication to all stages of the admission funnel: prospect, inquiry, applicant, admitted, and enrolled. Increase outreach to the local high schools Financial Aid workshops at local high schools and Financial Aid Completion Night Events for students and parents |
| Increase the number of high performing students | Students with >4.0 | Revisit the academic scholarships and their competitiveness Host Shadow Day in conjunction Honors College |

| Recruitment | Goal | Target Population | Strategies |
|-------------|---|---|---|
| | Reclaim Stop-outs | 1767 students who were enrolled Fall 2017-2020 but who are not currently enrolled | Utilize debt management program to help students continue education. Prioritize 198 students who have greater than 90 credits |
| | Increase number of transfer students | VCCS and Richard Bland | Increase participation in statewide transfer initiatives (e.g. TransferVA Portal) Establish pathways/ articulation agreements to transfer with VCCS institutions to enhance visibility |
| | Increase the number of inquiries | Targeted high school | Schedule visits (Admission Recruiters and President Abdullah) Prince George, DC, Kings County Coordinate college/departmental recruitment efforts with larger campus efforts |
| | Increase reach of unofficial recruiters | High school counselors COE graduates Alumni Student leaders | Establish connect high counselors and provide professional development Deploy College of Education graduates as “recruiters” |
| | Develop graduate recruitment plan | | |

Onboarding

| Goal | Target Population | Strategies |
|--|---------------------------|--|
| Increase conversion rate of admitted applicants to students who pay deposits | Newly admitted students | <p>Develop admitted student engagement and yield plans by College (Welcome communication from department chairs or programs coordinators to their new students)</p> <p>Work closely with Financial Aid to assist newly admitted students in timely completion of financial aid application, including documents for verification</p> |
| Increase completion of Online Student Orientation by newly admitted students | Newly deposited students | Completion of modules required during Welcome Week |
| Establish a sense of community | Newly admitted applicants | Effective communication, academic and social activities (Wizr) |

| Retention | Goal | Target Population | Strategies |
|-----------|--|-----------------------------|--|
| | Improve student satisfaction with academic advising and counseling | Currently enrolled students | <p>Ensure at least 2 face-to face contact with advisor or counselor to review each Student’s Success Plan</p> <p>Utilize technology to provide enhanced 24/7 online student services support</p> |
| | Increase retention initiatives | Freshmen | <p>Living learning communities</p> <p>Service learning</p> <p>1st Year Experience</p> <p>Supplemental Instruction</p> <p>Peer Mentoring</p> |
| | Provide support to students that need additional support | Currently enrolled students | Utilize student profile which aggregates the factors included in the multivariate retention analysis and apply it to current students and new students to inform interventions. |

Completion

| Goal | Target Population | Strategies |
|---|-----------------------------|--|
| Increase number of students who graduate within 4 years | Currently enrolled students | <p>Comprehensive course offerings and integrated student support services delivered to students in a remote, hybrid, face to face format.</p> <p>Complete degree audit students with 75+ credits</p> <p>Expand services of Career Services</p> |
| Increase positive reinforcement | Currently enrolled students | <p>Letters from Deans</p> <p>Persistence Award</p> |
| Increase engagement of students | Currently enrolled students | <p>Check and Connect Program (sophomores)</p> <p>Utilize Academic Intervention Specialist to develop individualize interventions to address the specific student's needs</p> |



VCAN

- Awarded to 31 returning students
- Awarded to 281 new freshmen



Academic Advisement

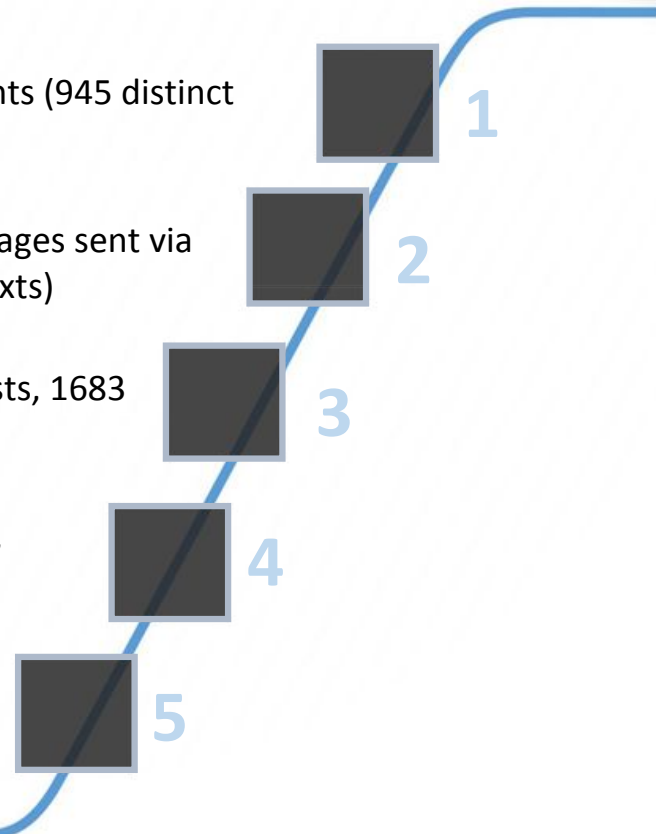
2852 academic appointments (945 distinct students)

Communication – 88,711 messages sent via EAB (79961 emails and 8750 texts)

Early Alert - Fall 2020 (20307 requests, 1683 students issued an alert)

Early Alert - Spring 2021 (17494 request, 1943 students issued an alert)

FALL 2021
901 FTIC schedules have been created





Strategic Learning

Outreach/ Academic Coaching

2540 appointments

1508 distinct students

Smarthinking

636 users

457 live session; 1890 online writing lab = 1541 hours



Financial Aid



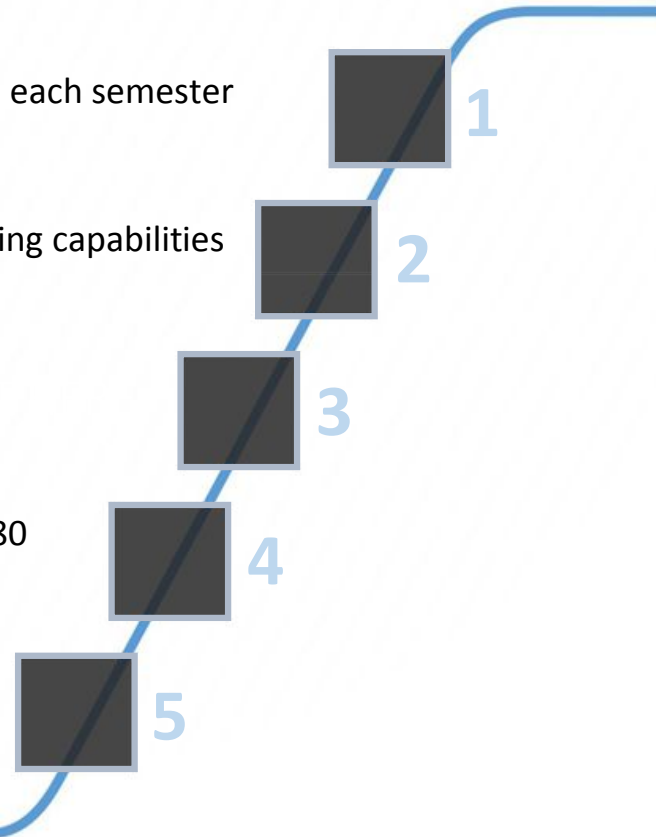
Finaid Fridays WebEx series each semester (summer, fall and spring)

Admit Hub – Chatbox with texting capabilities

Virtual Appointments- 3,417

General mailbox (finaid@vsu.edu) – 7,180

CARES Grant mailbox (finaid covid19@vsu.edu) – 2,693





Questions ??



Facilities and Capital Project Updates

August 5, 2021



Capital Updates





Academic Commons Demolish/Replace Daniel Gym and Harris Hall

SCOPE:

- Construction of 174,000 SF Academic building
- Construction of a new Ceramics Studio adjacent Fauntleroy Hall
- Home of Colleges of Education and Humanities and Social Sciences

PROJECT COST:

- Construction- \$99,889,000
- Total Project Cost - \$108,547,000

SCHEDULE:

- Demolition of Harris Hall is Fall, 2021
- Target Occupancy Date is Summer, 2024

CURRENT ACTIVITY:

- Relocation of remaining Personnel and FF&E
- Abatement of Asbestos Containing Material
- Targeted Interior Demolition





Ceramics Building

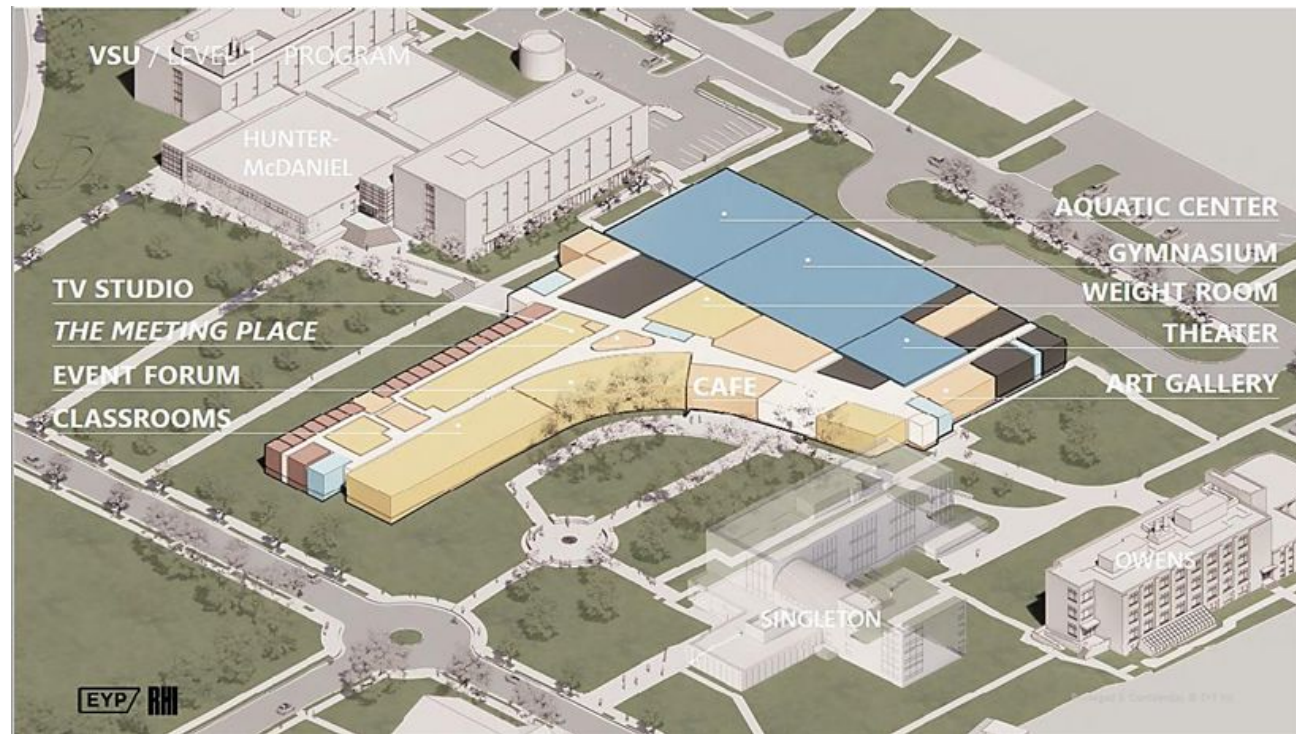
SCOPE (Included in Academic Commons Schedule and Cost) :

- Construct a 2,000 SF building to house a ceramics studio, kiln, dark room, and building support office





Capital Projects - Academic Commons Demolish/Replace Daniel Gym and Harris Hall



ADDRESSES:

PRIORITY 2: Sustain Academic Excellence

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students



Academic Commons Demolish/Replace Daniel Gym and Harris Hall

SWAM Outreach Activities:

- Unbundling drawing packages
- SWaM partner -Team Henry
 - Tailoring packages to maximize opportunities for SWaM firms
- Assistance with pre-qualification
- In person pre-qualification events
 - First Held on 8/3 at the Multipurpose Center
 - Included in the July Alumni Newsletter
 - Approximately 4 more planned as drawing packages are prepared
 - 34 separate drawing and bid packages

SKANSKA



Skanska is changing the face of construction and we want you to join us!

Virginia State University, Academic Commons Project Information Session

Brief Scope of Project: The project consists of a building totaling 172,000 gsf. The building will contain classrooms, seminar space, a black box theater, physical education, a gymnasium and a pool. The building forms an "L" shape with a graceful arc that is centered on the Fountain of Knowledge. The project also includes a 2,000 gsf ceramics studio located adjacent to Fauntleroy Hall

Join us at the project information session!

Meeting Date and Time

Tuesday, August 3rd, 2021
2:00 p.m. - 4:00 p.m.

Meeting Location:

VSU Multi-Purpose Center
20809 2nd Avenue
South Chesterfield, VA 23803

Click here to register and learn more about potential opportunities on this exciting project:
<https://skanskavsuaqb.eventbrite.com>



For project specific questions, please contact:
Lee Mahaley, Precon Director, at
lee.mahaley@skanska.com

If you have SWaM or prequal questions, please contact:
Johnny Ortiz, Vendor Diversity Manager, at
919.886.0197 or johnny.ortiz@skanska.com



Construct Admissions Building

SCOPE:

- Construct a new 30,000 SF Admissions and Institutional Advancement building
- New parking to replace Lot 27
- Demolition of 2 - 4th Ave Buildings

COST:

- Detailed Planning - \$1,286,000
- Current View of Total Cost - \$20,846,000

SCHEDULE:

- Design Start – August, 2021
- Target Occupancy Date – Spring, 2024

CURRENT ACTIVITY:

- Evaluation of A/E proposals by Building Committee
 - RFP from A/Es received 07/13/2021
 - SWAM Target is 42% overall with 25% Minority Spend

ADDRESSES:

PRIORITY 4: Define the VSU Brand and Tell our Story

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Construct MT Carter Annex



SCOPE:

- Construction of 13,600 SF
- Research and Cooperative Extension building

PROJECT COST:

- \$10,000,000 (Federal Funds)

SCHEDULE:

- Construction Start August, 2021
- Target Occupancy Date is Spring, 2023

CURRENT ACTIVITY:

Mobilization and Sitework

ADDRESSES:

PRIORITY 6: Enhance the Land Grant Mission of the University





Improve Infrastructure for Safety, Security, Energy and Reliability

SCOPE:

- Perimeter fencing at South Gate
- Additional guard stations at MLK and North Gate (parking passes)
- Exterior and interior surveillance camera replacements
- Additional Card reader systems
- Exterior LED lighting fixtures
- Boiler Plant and Steam System improvements

COST:

- \$8,299,506

SCHEDULE:

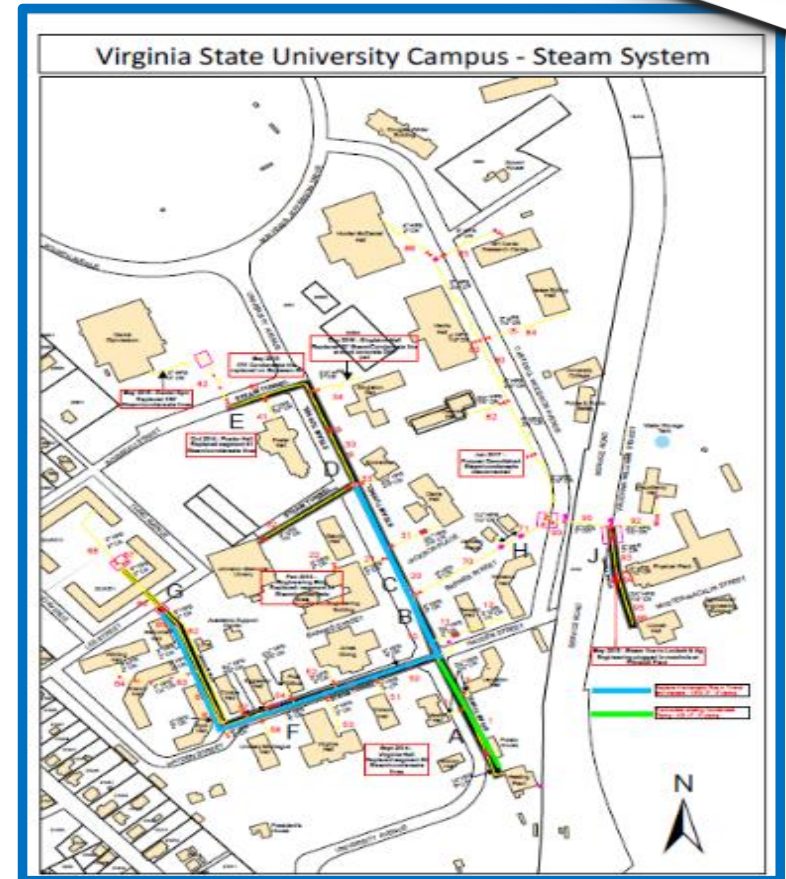
- Design Start: July, 2021
- Target Completion – Fall, 2023

CURRENT ACTIVITY:

- Unbundling Construction into Subprojects
- Utilizing Term A/Es and University contracts

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Improve and Replace Technology Infrastructure

SCOPE:

- Provide additional infrastructure pathways for network reliability and security (duct bank, conduit and fiber)
- Correct issues impacting security, safety, and environmental conditions for telecommunications rooms and pathways
 - HVAC and electrical services
 - Fire protection
 - Physical security to utility manholes/hand holes.
- Relocate network equipment located in failed structures.
- Replace failed/antiquated technology in 105 classrooms.

COST:

- \$11,471,000.00

SCHEDULE:

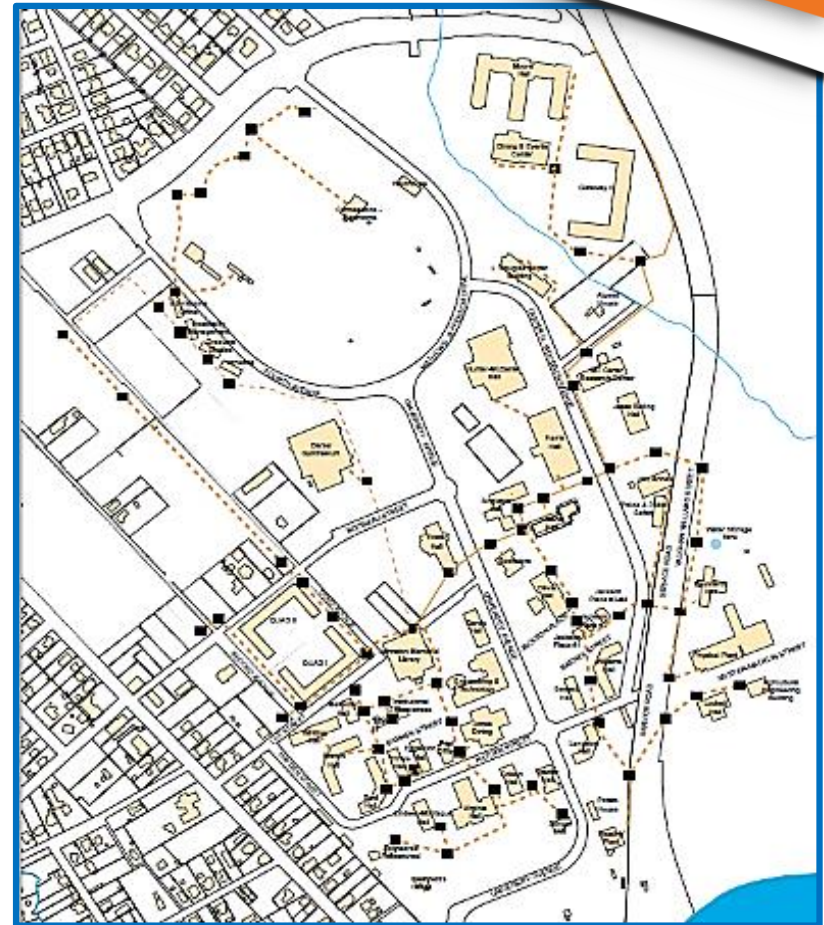
- Design Start – September, 2021
- Target Completion – Spring, 2024

CURRENT ACTIVITY:

- Evaluation of A/E proposals by Building Committee
 - RFP from A/Es received 08/03/2021

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Waterproof Campus Buildings

SCOPE:

Waterproof foundation walls and improve drainage at nine E&G locations

COST:

- Detailed Planning - \$579,000
- Current View of Total Cost - \$6,101,000

SCHEDULE:

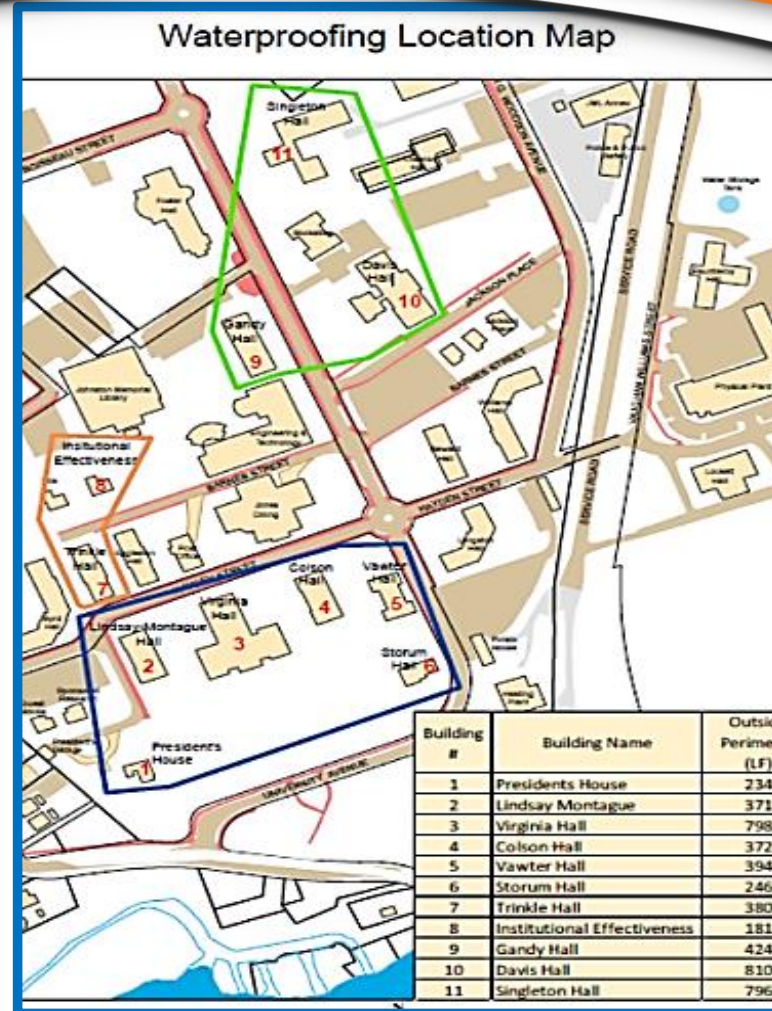
- Design start – September, 2021
- Target Completion – Spring, 2023

CURRENT ACTIVITY:

- Unbundling Construction into Subprojects
- Utilizing Term A/Es and University contracts

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Improve Heating, Air Conditioning and Ventilation Campuswide for Infectious Aerosol Control

SCOPE:

- In response to the COVID-19 pandemic recommendations for infectious aerosol control
- Provide for modifications and or replacement of Heating, Ventilating and Air Conditioning (HVAC) systems to increase ventilation, filtration and humidity control.
- Work planned at 8 E&G buildings - Gandy Hall, Vawter Hall, Davis Hall, Singleton Hall, Owens Hall, MT Carter, Virginia Hall, Institutional Effectiveness, and Jackson Place 3&4

COST:

- \$33,980,800

SCHEDULE:

- Approved for FY22 start in 2021 Special Session
- Design Start –November, 2021
- Target Completion – Spring, 2024

CURRENT ACTIVITY:

- Utilizing Term A/Es and University contracts
- Planning Survey
- Unbundling Construction into Subprojects

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness



2022-2024 Biennium Capital Requests

| Title | Amount | Priority |
|--|----------------------|----------|
| Construct BOLT Center for Leadership, Social Equity and Engagement | \$35,412,881 | 1 |
| Renovate and Construct Addition to Johnston Memorial Library for Technology One Stop | \$59,620,116 | 2 |
| Construct Physical Plant Annex | \$13,584,769 | 3 |
| Renovate Virginia Hall | \$35,258,337 | 4 |
| Erosion Control and Storm Water Management Improvements | \$12,695,743 | 5 |
| Accessibility Upgrades and Replacements | \$14,159,081 | 6 |
| Reroof Academic and Administrative Buildings Campuswide | \$15,015,744 | 7 |
| Renovate Davis Hall | \$24,542,126 | 8 |
| Total | \$210,288,797 | |



BOLT Center for Leadership, Social Equity and Engagement

ADDRESSES:

PRIORITY 1: Increase Student Opportunity and Access to Higher Education

PRIORITY 2: Sustain Academic Excellence

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students

SCOPE:

- Construct a new 60,000 SF Multipurpose Building
- Contains seminar rooms, classrooms, leadership and specialty labs , theatre/auditorium, offices, career planning, support spaces, interview simulator lab rooms, and collaboration spaces
- New parking to replace Lots 23 and 25
- Includes development of central Campus Green

BENEFIT TO THE COMMONWEALTH:

- Transforms workforce pathways
- Supports SCHEV Strategic Plan goal for Student Success
 - Improve student success and close equity gaps
 - Strengthen curricular options for employment and civic engagement

CAPITAL REQUEST:

- Capital Request – \$35,412,881





BOLT Center for Leadership, Social Equity and Engagement

BENEFITS TO VSU:

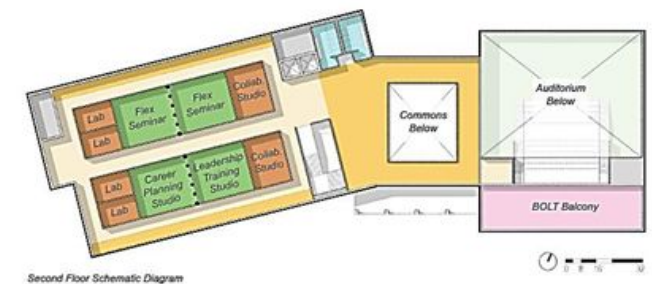
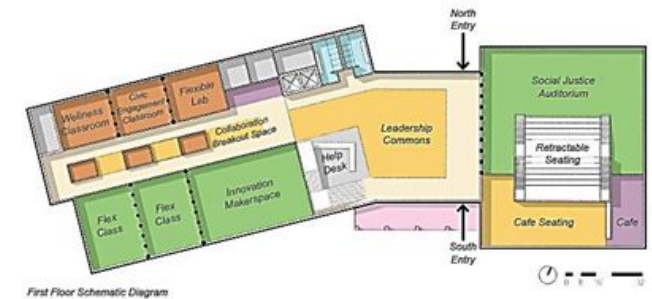
- **Becoming Outstanding Leaders of Tomorrow**, enhancing learning inside and outside of the classroom
- Collaboration between Academic Affairs and Student Affairs.
- Multipurpose space for interdisciplinary collaboration and applied learning
- Faculty/student research opportunities
- Social and cultural development
- Space for innovation, career path test-fits, experiential learning



Multipurpose Space Precedent, Configuration 1



Multipurpose Space Precedent, Configuration 2





Renovate and Construct Addition to Johnson Memorial Library

SCOPE:

- Construct a new 30,000 SF addition to Johnson Memorial Library for Technology Services Information Commons
- Renovation of Existing Library Building

COST:

- Capital Request – \$ 59,620,116

BENEFITS TO THE COMMONWEALTH:

- Supports SCHEV Strategic Plan goal for Innovation and Investment
 - Cultivate innovations that enrich quality, promote collaboration and improve efficiency.
- Addresses significant maintenance reserve-type issues at existing facilities

BENEFIT TO VSU:

- Centralizes Technology Services for students
- Accommodates phased residence hall improvements

ADDRESSES:

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Physical Plant Annex

SCOPE:

- Construct a new 16,000 SF Office/Warehouse Building
- Response to EO77 (Pollution and Waste Reduction)
- Covered equipment storage structure with equipment storage racks
- Composting Area
- Electric vehicle charging stations
- Solar Roof
- Reverse Vending Machines
- Replace Drinking Fountains with Water Bottle Fill Stations

COST:

- Capital Request – \$ 13,584,769

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Renovate Virginia Hall

SCOPE:

General Renovation and Historic Rehabilitation

Upgrades to building infrastructure, accessibility, finishes, security systems, and technology

- Exterior Repairs
- Replace Wood Windows
- HVAC and controls replacement
- Fire alarm/lifesafety systems replacement
- Plumbing Replacement
- Replacement of finishes throughout

CAPITAL REQUEST:

\$35,258,337



BENEFITS TO THE COMMONWEALTH:

- Stewardship of Historic Resources
- Address significant maintenance reserve-type issues at existing facilities

BENEFITS TO VSU:

- Historic preservation of primary administration and public facing building
- Reduce liability and risks
- Improved Safety
- Improved environmental comfort
- Lower Operating Costs
- Address accessibility issues

ADDRESSES:

PRIORITY 4: Define the VSU Brand and Tell our Story

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness



Accessibility Improvements Campus Wide

SCOPE:

- New elevators and towers at Fauntleroy Hall, Trinkle Hall, the Faculty Innovation Center, the Title III building, Jackson Place 3&4 and Institutional Effectiveness.
- Replacement of existing elevators and restroom and stairway modifications at Colson Hall, Lindsay Montague, Singleton Hall, President's House and Wilder Hall.

BENEFITS TO THE COMMONWEALTH:

- Addresses immediate safety/health/regulatory/environmental concerns
- Addresses significant maintenance reserve-type issues at existing facilities

BENEFITS TO VSU:

- Lower Operating Costs
- Lower Risk/Liability

COST:

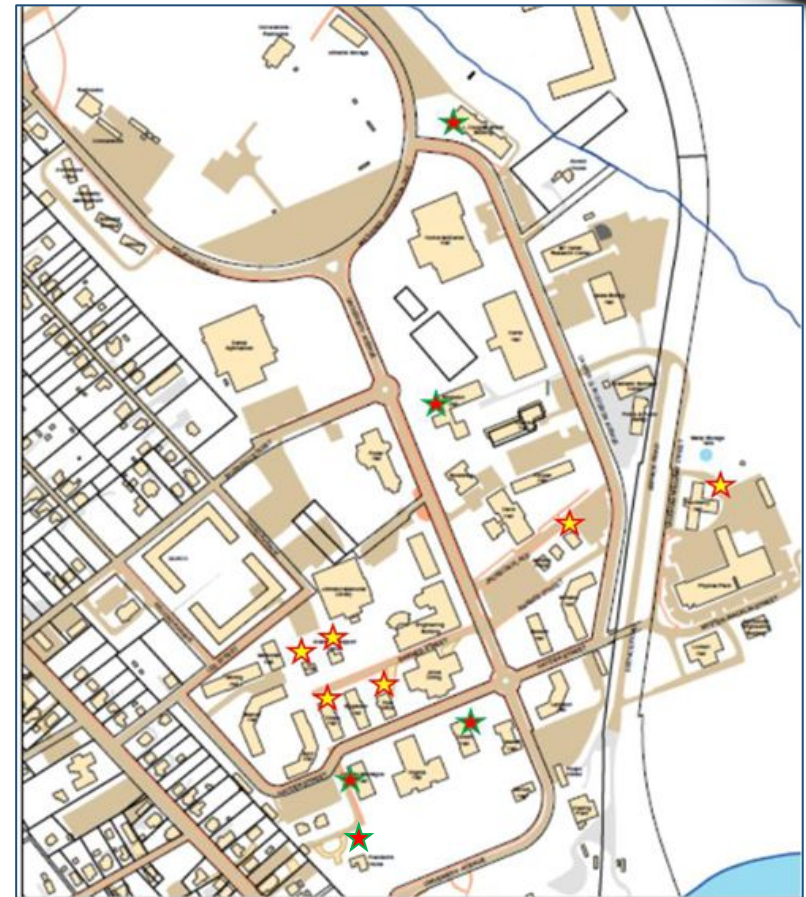
- Capital Request – \$ 14,159,081

ADDRESSES:

PRIORITY 1: Increase Student Opportunity and Access to Higher Education

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Replace Roofs Campus Wide

SCOPE:

Full or partial replacement of roof systems and correction of envelope deficiencies campus wide

- Agriculture Engineering Building
- Colson Hall
- Fauntleroy Hall
- Foster Hall
- Gandy Hall
- Johnson Memorial Library
- MT Carter
- Memorial Hall
- Owens Hall
- Jackson Place 2; Roof / Window Replacement
- Jackson Place 3&4; Roof/Window Replacement
- DPPS
- Engineering Technology
- Heating Plant
- Hunter McDaniel Hall
- Institutional Effectiveness
- Jesse Bolling
- Langston Hall
- Lindsay Montague
- Physical Plant
- Innovation Center
- Singleton Hall
- Summerseat
- Title III
- Va Hall
- LW Wilder Hall
- Trinkle Hall

Rooftop Solar Arrays @ Johnson Memorial Library, Physical Plant, Hunter McDaniel and Singleton Hall

BENEFITS TO THE COMMONWEALTH:

- Addresses immediate safety/health/regulatory/environmental concerns
- Addresses significant maintenance reserve-type issues at existing facilities

BENEFITS TO VSU:

- Lower Operating Costs
- Lower Risk/Liability

ADDRESSES:

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness

COST:

- Capital Request – \$15,015,744



Renovate Davis Hall

SCOPE:

- General Renovation and Historic Rehabilitation
- Upgrades to building infrastructure and technology
- Programmatic Accommodations:
 - Rehearsal spaces
 - Ensemble space
 - Recording laboratory;
 - Upgrades to recital facility
 - Mixing/computer laboratoriesReconfiguration of space to accommodate larger classes
- Designated storage space for ensembles, instruments, robes, and uniforms

CAPITAL REQUEST:

\$24,542,126

BENEFITS TO THE COMMONWEALTH:

- Stewardship of Historic Resources
- Address significant maintenance reserve-type issues at existing facilities

BENEFITS TO VSU:

- Accommodate academic program requirements
- Upgrade infrastructure
- Modern teaching technologies
- Address Deferred Maintenance

ADDRESSES:

PRIORITY 2: Sustain Academic Excellence

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students

PRIORITY 5: Increase and Diversify Financial Resources and Enhance Operational Effectiveness





Impact of Projects of Overall E&G Facilities Condition

Current Replacement Value (CRV) - Cost to duplicate the facility. CRV does not include enhancements.

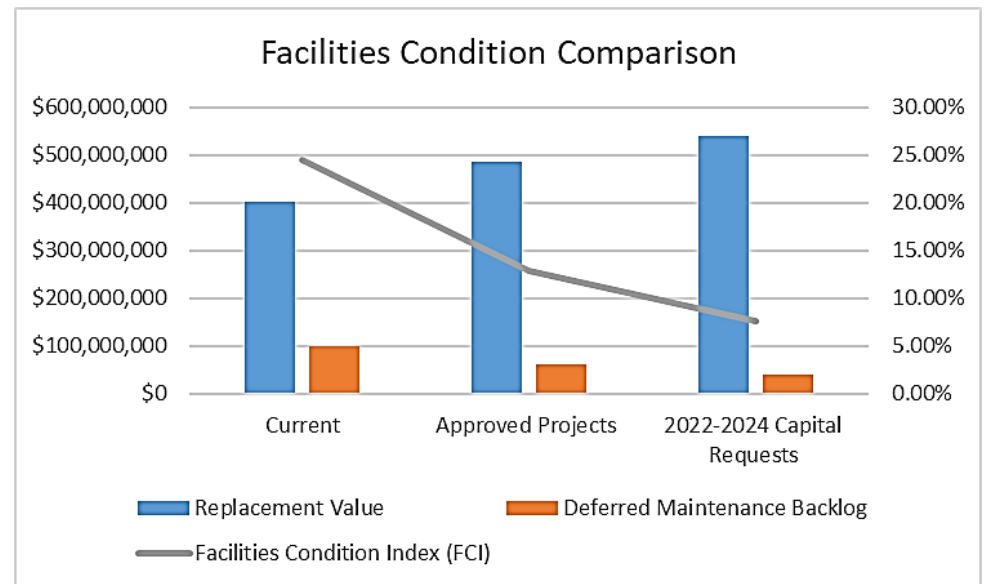
Deferred Maintenance Backlog (DMB) - Total dollar amount of deferred maintenance deficiencies

Facility Condition Index (FCI) - Ratio comparing the deferred maintenance backlog to the current replacement value of the facility

$$FCI = DMB/CRV$$

Measures the condition of the facility at a specific time. The higher the ratio, the worse the condition of the building.

| | Current | Approved Projects | 2022-2024 Capital Requests |
|----------------------------------|---------------|-------------------|----------------------------|
| Area | 1,137,615 SF | 1,161,187 SF | 1,261,187 SF |
| Replacement Value | \$401,782,000 | \$484,847,773 | \$539,357,389 |
| Deferred Maintenance Backlog | \$98,341,989 | \$62,688,020 | \$41,036,000 |
| Facilities Condition Index (FCI) | 24.48% | 12.93% | 7.61% |





Facilities Updates





Fall Line Trail



Scope:

- 41 mile North/South Trail System from Ashland to Petersburg
- Petersburg to Chesterfield segment through VSU

Current Funding Request:

- U.S. Department of Transportation Sustainability and Equity (RAISE) grants
- \$1 billion in Fiscal Year (FY) 2021 discretionary grant funding available
- Application by Tri-Cities Metropolitan Planning Organization
- Awards by November 22, 2021.



THE HOME DEPOT RETOOL YOUR SCHOOL **VSU VIRGINIA STATE**
Campus Improvement Grant Program

Congratulations

VSU WON \$30,000 in the *Home Depot Retool Your School* contest to update and upgrade our campus outdoor spaces.

Thank You for your vote
Thank you to Home Depot

 **@VSU Facilities**
@VSUFacilities

Replying to @VSUFacilities

What's our next project?

| | |
|--------------------------|-------|
| New Outdoor Fitness Park | 77.4% |
| Improve Basketball Court | 22.6% |



Environmental Excellence Award

SILVER MEDAL WINNER



Virginia State University
Facilities and Capital Outlay
Fleet's Branch Stream Restoration Phase I
ENVIRONMENTAL PROJECT



- Flattening of slopes and removal of steep banks
- Removal of invasive vegetation
- Stabilization of main channel with in-stream structures
- Stabilization of banks with vegetation
- Repairs to existing drainage outfalls and stabilized connection to main channel

ORIGINALITY & INNOVATION



Minimum Control Measures (MCM)

- Public Outreach and Education
- Public Involvement/Participation

Colleges enthusiastically are required to meet
FIVE CORE STANDARDS OF TREE CARE AND COMMUNITY ENGAGEMENT:

1. Establishment of a Campus Tree Advisory Committee
2. Inclusion of a Campus Tree Care Plan
3. Notification of department annual reports on the campus tree plan
4. Involvement in an Arbor Day Showcase
5. Institution of a Service Learning Project aimed at improving the sustainability

Tree Campus USA (Since 2015)

- Arbor Day Observance
- Service Learning Project

[Virtual Spring Service Event 4.20](#)
[Tree Campus Recertification 2020](#)
[E3 Designation](#)



Exemplary Environmental Enterprise (E3)

- Communicate Environmental Information





Non-Capital Projects

Small moves that make a big impact

PRIORITY 3: Provide a Transformative VSU Experience that Supports the Holistic Development of Students

PRIORITY 4: Define the VSU Brand and Tell our Story



Branded Letter Signs at Foster Hall

SCOPE:

- 3-Dimensional metal letters to provide 2 locations for photo opportunities on campus
 - 5' high at intersection of Boisseau and University (standing Selfie)
 - 4' high behind seat wall at front entrance (sitting Selfie)

CURRENT ACTIVITIES:

- In fabrication

TARGET COMPLETION:

August, 2021





Appomattox Overlook



SCOPE:

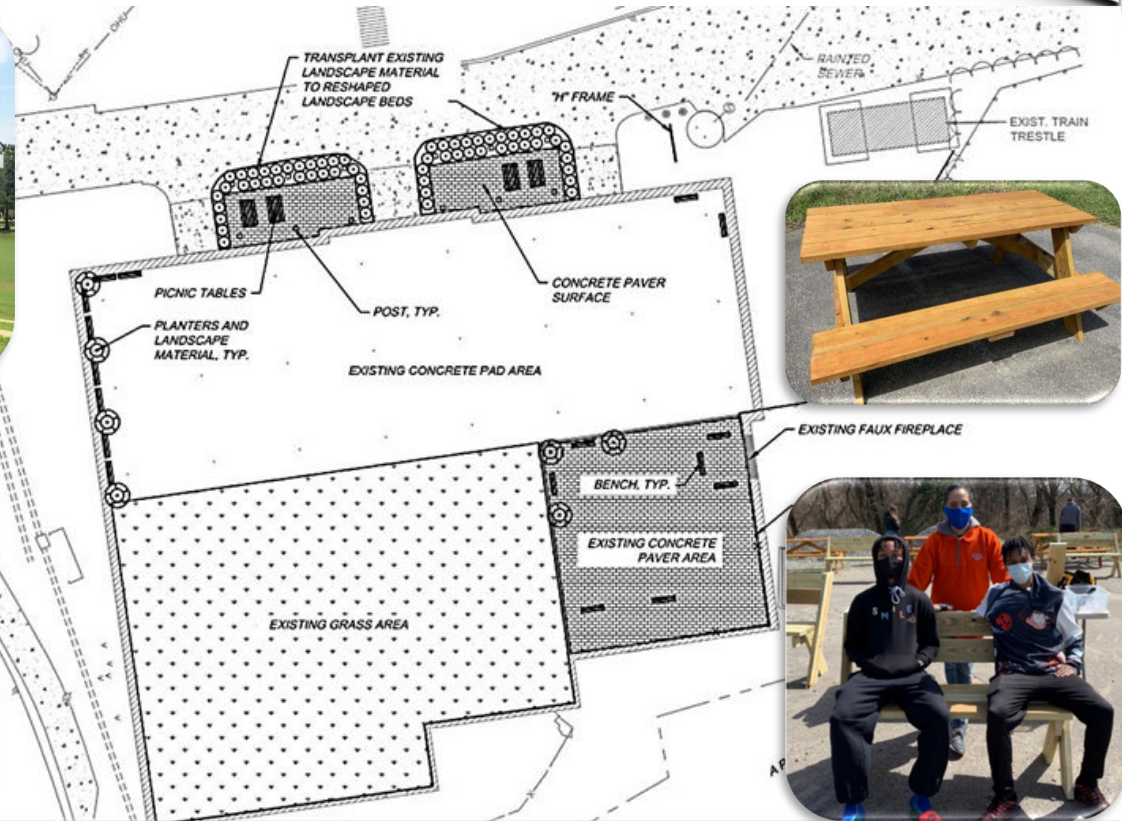
- New site for event and gathering space.
- Enhanced landscaping
- Installation of Solar Shades
- Picnic Tables, benches wooden seating, planters

CURRENT ACTIVITES:

- Requisitions for solar shade circulating for approval

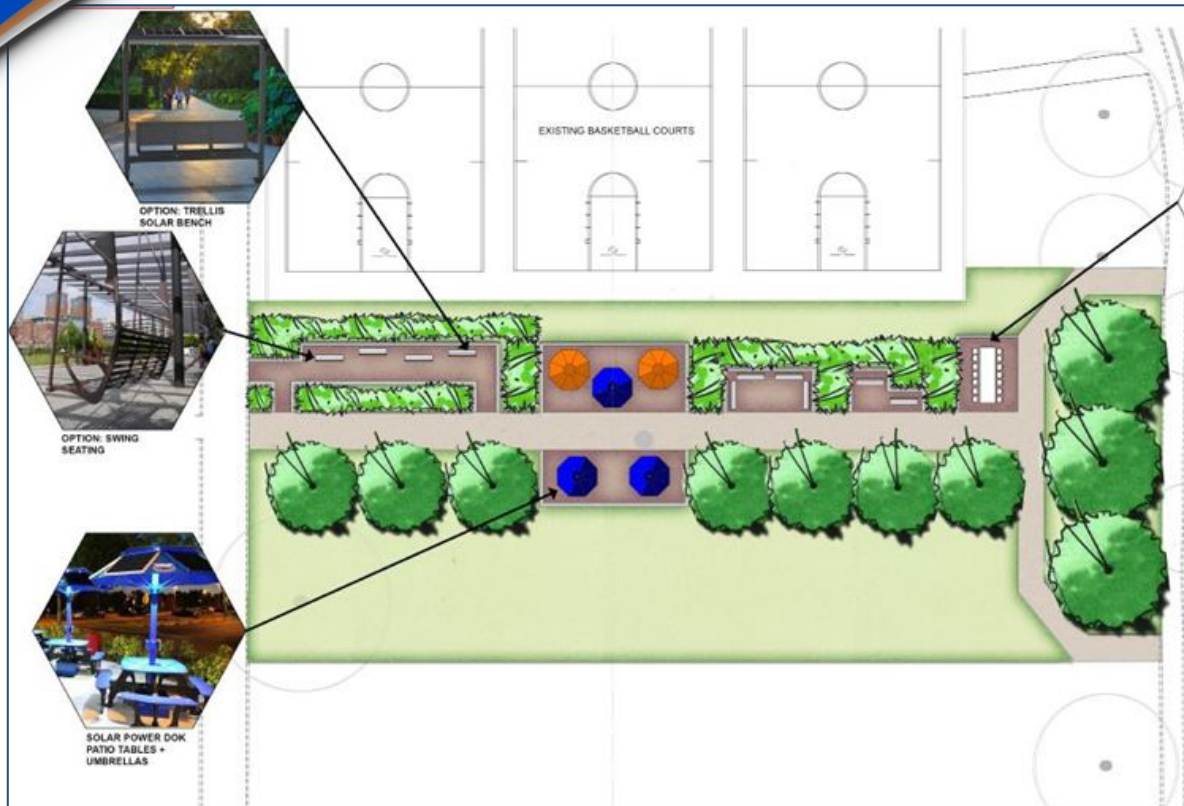
TARGET COMPLETION:

September, 2021





Renovate Outdoor Basketball Court



SCOPE:

- Renovation and Improvement of existing court.
- Providing additional viewing space and pedestrian circulation areas.
- Enhanced landscaping

CURRENT ACTIVITIES:

- Requisition circulating for approval

TARGET COMPLETION:

September, 2021



Foster Hall Amphitheatre & Pavilion

SCOPE:

- Repair existing drainage problems.
- Provide an amphitheater to serve as a performance location.
- Provide additional landscaping and pedestrian circulation areas

CURRENT ACTIVITIES:

- Requisition for solar shade circulating for approval

TARGET COMPLETION:

September, 2021





Replace Running Track and Install Artificial Turf Field

SCOPE:

- Repave track subsurface
- Remove natural turf football field, install new drainage and artificial turf playing surface
- Install poured synthetic surfacing system with textured finish in blue and orange
- Layout and paint all track lines and event markings.

CURRENT ACTIVITIES:

- Construction drawings in production

TARGET COMPLETION:

April, 2022





Replace Digital Signage and Scoreboards

SCOPE:

- Replace current Digital Sign and Softball/Football Scoreboards with double faced video board for electronic advertising

CURRENT ACTIVITIES:

- Evaluating products and costs
- Estimated cost is \$700,000

TARGET COMPLETION:

February, 2022





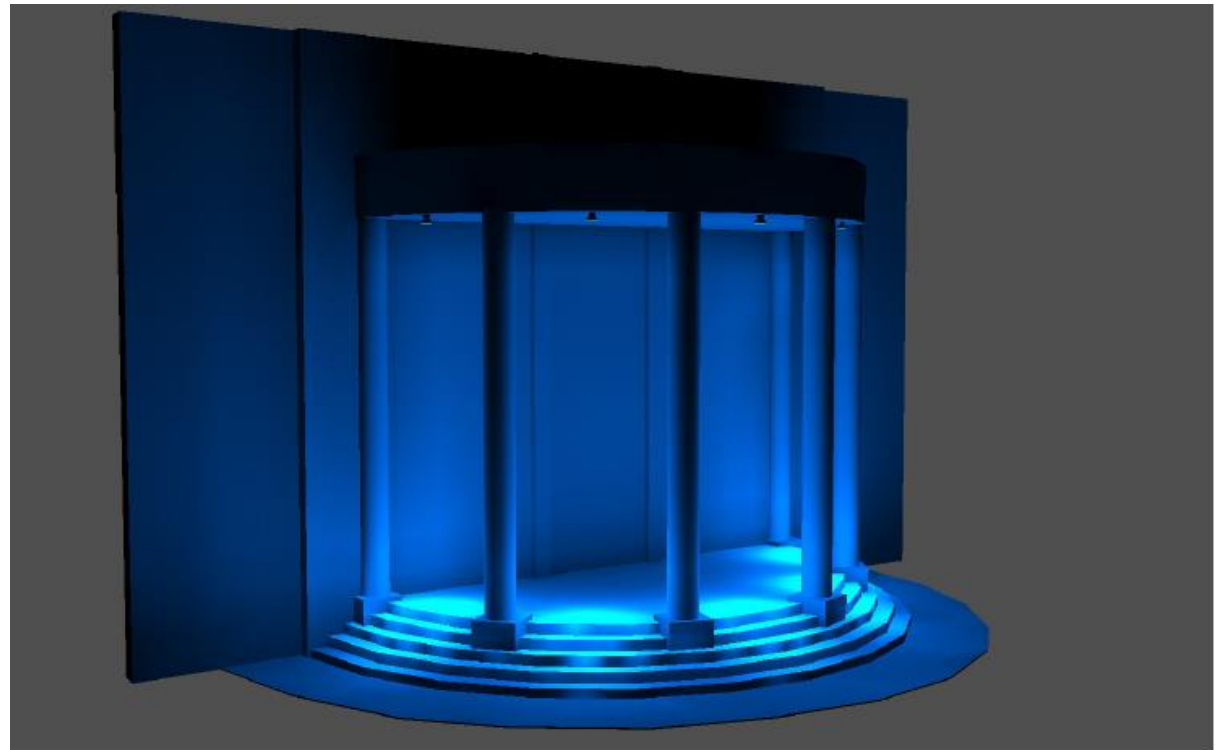
LED Exterior Lighting at Foster Hall

SCOPE:

- Installation new color changing LED exterior lighting at the Foster Hall entrances

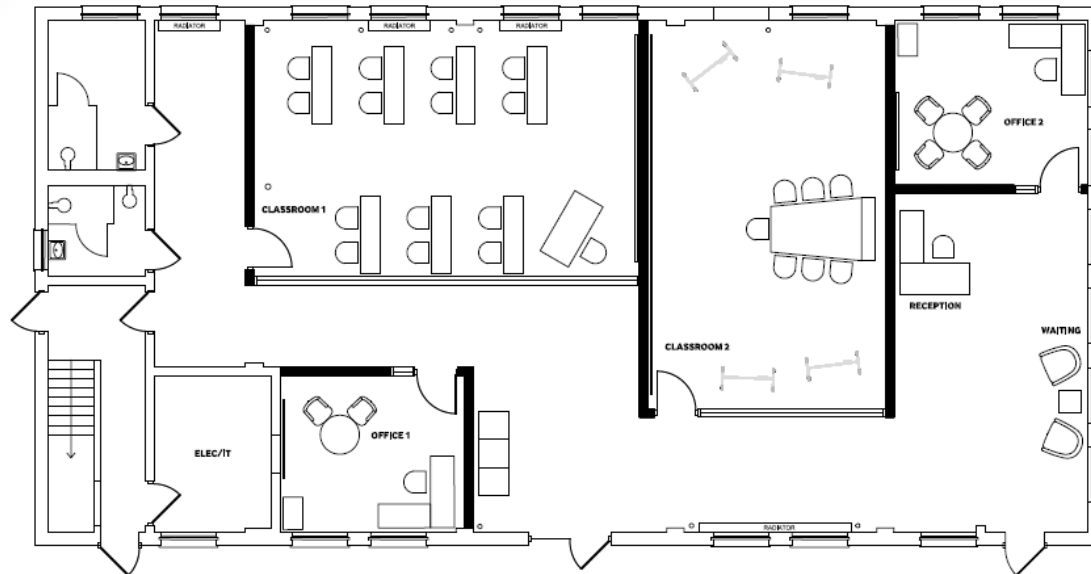
TARGET COMPLETION:

September, 2021





Innovation Center at Post Office (1st Floor)



SCOPE:

- Two different types of classrooms, AV and
- mobile furnishings for experimental classroom lab with office and reception
- Conference areas

CURRENT ACTIVITIES:

- Relocation of the Post Office to Johnson Memorial Library
- Design of Innovation Center and 2nd Floor Faculty Commons





Refresh/Amenities at Foster Hall Student Union

SCOPE:

- Addition of Cyber Café and Gaming Room
- Cosmetic Improvements - Carpet , Painting, Large Format Graphics
- Color Changing LED lighting
- Wide screen monitors
- Pool and Ping Pong Tables

CURRENT ACTIVITES:

- Construction
- Purchase of sports equipment

TARGET COMPLETION:

September, 2021

